

## Form No. MGT-7

### Annual Return (other than OPCs and Small Companies)

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in \* are mandatory

Refer instruction kit for filing the form



Form language

☒ English ☐ Hindi

#### I REGISTRATION AND OTHER DETAILS

i \*Corporate Identity Number (CIN)

U74900DL2014NPL273692

ii (a) \*Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) \*Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) \*Type of Annual filing

☒ Original

☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

| Particulars               | As on filing date                                                                                  | As on the financial year end date                                                                  |
|---------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|
| Name of the company       | JSI R&T INDIA FOUNDATION                                                                           | JSI R&T INDIA FOUNDATION                                                                           |
| Registered office address | 417, Vishal Tower, 10, District Centre, Janakpuri C-4, New Delhi, West Delhi, Delhi, India, 110058 | 417, Vishal Tower, 10, District Centre, Janakpuri C-4, New Delhi, West Delhi, Delhi, India, 110058 |
| Latitude details          | 28.629902                                                                                          | 28.629902                                                                                          |
| Longitude details         | 77.078522                                                                                          | 77.078522                                                                                          |

(a) \*Photograph of the registered office of the Company showing external building and name prominently visible

Reg office.pdf

(b) \*Permanent Account Number (PAN) of the company

AA\*\*\*\*\*0N

(c) \*e-mail ID of the company

\*\*\*\*\*iance@in.jsi.com

(d) \*Telephone number with STD code

91\*\*\*\*\*54

(e) Website

<https://jsiindia.org/>

iv \*Date of Incorporation (DD/MM/YYYY)

02/12/2014

v (a) \*Class of Company (as on the financial year end date)

(Private company/Public Company/One Person Company)

Private company

(b) \*Category of the Company (as on the financial year end date)

(Company limited by shares/Company limited by guarantee/Unlimited company)

Company limited by shares

(c) \*Sub-category of the Company (as on the financial year end date)

(Indian Non-Government company/Union Government Company/State Government Company/  
Guarantee and association company/Subsidiary of Foreign Company)

Non-government company

vi \*Whether company is having share capital (as on the financial year end date)

☒ Yes

☐ No

vii (a) Whether shares listed on recognized Stock Exchange(s)

☐ Yes

☒ No

(b) Details of stock exchanges where shares are listed

| S. No. | Stock Exchange Name | Code |
|--------|---------------------|------|
|        |                     |      |

viii Number of Registrar and Transfer Agent

| CIN of the Registrar and Transfer Agent | Name of the Registrar and Transfer Agent | Registered office address of the Registrar and Transfer Agents | SEBI registration number of Registrar and Transfer Agent |
|-----------------------------------------|------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------|
|                                         |                                          |                                                                |                                                          |

ix \* (a) Whether Annual General Meeting (AGM) held

☒ Yes

☐ No

(b) If yes, date of AGM (DD/MM/YYYY)

29/07/2026

(c) Due date of AGM (DD/MM/YYYY)

30/09/2026

(d) Whether any extension for AGM granted

☐ Yes

☒ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

## II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i \*Number of business activities

1

| S. No. | Main Activity group code | Description of Main Activity group      | Business Activity Code | Description of Business Activity            | % of turnover of the company |
|--------|--------------------------|-----------------------------------------|------------------------|---------------------------------------------|------------------------------|
| 1      | Q                        | Human health and social work activities | 88                     | Social work activities without accomodation | 100                          |

## III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i \*No. of Companies for which information is to be given

0

| S. No. | CIN /FCRN | Other registration number | Name of the company | Holding/ Subsidiary/Associate/Jo int Venture | % of shares held |
|--------|-----------|---------------------------|---------------------|----------------------------------------------|------------------|
|        |           |                           |                     |                                              |                  |

## IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

### i SHARE CAPITAL

#### (a) Equity share capital

| Particulars                               | Authorised Capital | Issued capital | Subscribed capital | Paid Up capital |
|-------------------------------------------|--------------------|----------------|--------------------|-----------------|
| Total number of equity shares             | 10000              | 10000          | 10000              | 10000           |
| Total amount of equity shares (in rupees) | 100000.00          | 100000.00      | 100000.00          | 100000.00       |

Number of classes

1

| Class of shares<br><div>Equity</div>       | Authorised Capital | Issued capital | Subscribed Capital | Paid Up capital |
|--------------------------------------------|--------------------|----------------|--------------------|-----------------|
| Number of equity shares                    | 10000              | 10000          | 10000              | 10000           |
| Nominal value per share (in rupees)        | 10                 | 10             | 10                 | 10              |
| Total amount of equity shares (in rupees ) | 100000.00          | 100000.00      | 100000.00          | 100000.00       |

**(b) Preference share capital**

| Particulars                                   | Authorised Capital | Issued capital | Subscribed capital | Paid Up capital |
|-----------------------------------------------|--------------------|----------------|--------------------|-----------------|
| Total number of preference shares             |                    |                |                    |                 |
| Total amount of preference shares (in rupees) |                    |                |                    |                 |

Number of classes

0

| Class of shares<br><div></div>                 | Authorised Capital | Issued capital | Subscribed Capital | Paid Up capital |
|------------------------------------------------|--------------------|----------------|--------------------|-----------------|
| Number of preference shares                    |                    |                |                    |                 |
| Nominal value per share (in rupees)            |                    |                |                    |                 |
| Total amount of preference shares (in rupees ) |                    |                |                    |                 |

**(c) Unclassified share capital**

| Particulars                         | Authorised Capital |
|-------------------------------------|--------------------|
| Total amount of unclassified shares | 0                  |



**(d) Break-up of paid-up share capital**

| Particulars                                  | Number of shares |       |          | Total Nominal Amount | Total Paid-up amount | Total premium |
|----------------------------------------------|------------------|-------|----------|----------------------|----------------------|---------------|
|                                              | Physical         | DEMAT | Total    |                      |                      |               |
| <b>(i) Equity shares</b>                     |                  |       |          |                      |                      |               |
| <b>At the beginning of the year</b>          | 10000            | 0     | 10000.00 | 100000               | 100000               |               |
| <b>Increase during the year</b>              | 0.00             | 0.00  | 0.00     | 0.00                 | 0.00                 |               |
| i Public Issues                              | 0                | 0     | 0.00     | 0                    | 0                    |               |
| ii Rights issue                              | 0                | 0     | 0.00     | 0                    | 0                    |               |
| iii Bonus issue                              | 0                | 0     | 0.00     | 0                    | 0                    |               |
| iv Private Placement/ Preferential allotment | 0                | 0     | 0.00     | 0                    | 0                    |               |
| v ESOPs                                      | 0                | 0     | 0.00     | 0                    | 0                    |               |
| vi Sweat equity shares allotted              | 0                | 0     | 0.00     | 0                    | 0                    |               |
| vii Conversion of Preference share           | 0                | 0     | 0.00     | 0                    | 0                    |               |
| viii Conversion of Debentures                | 0                | 0     | 0.00     | 0                    | 0                    |               |
| ix GDRs/ADRs                                 | 0                | 0     | 0.00     | 0                    | 0                    |               |
| x Others, specify<br><div></div>             |                  |       | 0.00     |                      |                      |               |
| <b>Decrease during the year</b>              | 0.00             | 0.00  | 0.00     | 0.00                 | 0.00                 |               |
| i Buy-back of shares                         | 0                | 0     | 0.00     | 0                    | 0                    |               |
| ii Shares forfeited                          | 0                | 0     | 0.00     | 0                    | 0                    |               |
| iii Reduction of share capital               | 0                | 0     | 0.00     | 0                    | 0                    |               |
| iv Others, specify<br><div></div>            |                  |       | 0.00     |                      |                      |               |
| <b>At the end of the year</b>                | 10000.00         | 0.00  | 10000.00 | 100000.00            | 100000.00            |               |
| <b>(ii) Preference shares</b>                |                  |       |          |                      |                      |               |
| <b>At the beginning of the year</b>          | 0                | 0     | 0.00     | 0                    | 0                    |               |
| <b>Increase during the year</b>              | 0.00             | 0.00  | 0.00     | 0.00                 | 0.00                 |               |

| Particulars                        | Number of shares |      |      | Total Nominal Amount | Total Paid-up amount | Total premium |
|------------------------------------|------------------|------|------|----------------------|----------------------|---------------|
| i Issues of shares                 | 0                | 0    | 0.00 | 0                    | 0                    |               |
| ii Re-issue of forfeited shares    | 0                | 0    | 0.00 | 0                    | 0                    |               |
| iii Others, specify<br><div></div> |                  |      | 0.00 |                      |                      |               |
| <b>Decrease during the year</b>    | 0.00             | 0.00 | 0.00 | 0.00                 | 0.00                 |               |
| i Redemption of shares             | 0                | 0    | 0.00 | 0                    | 0                    |               |
| ii Shares forfeited                | 0                | 0    | 0.00 | 0                    | 0                    |               |
| iii Reduction of share capital     | 0                | 0    | 0.00 | 0                    | 0                    |               |
| iv Others, specify<br><div></div>  |                  |      | 0.00 |                      |                      |               |
| <b>At the end of the year</b>      | 0.00             | 0.00 | 0.00 | 0.00                 | 0.00                 |               |

ISIN of the equity shares of the company

INE1UG101014

ii Details of stock split/consolidation during the year (for each class of shares)

0

| Class of shares              |                      | <div></div> |
|------------------------------|----------------------|-------------|
| Before split / Consolidation | Number of shares     |             |
|                              | Face value per share |             |
| After split / consolidation  | Number of shares     |             |
|                              | Face value per share |             |

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers

1

**Attachments:**

**iv Debentures (Outstanding as at the end of financial year)****(a) Non-convertible debentures**

\*Number of classes

0

| Classes of non-convertible debentures | Number of units | Nominal value per unit | Total value (Outstanding at the end of the year) |
|---------------------------------------|-----------------|------------------------|--------------------------------------------------|
|                                       |                 |                        |                                                  |
| <b>Total</b>                          |                 |                        |                                                  |

| Classes of non-convertible debentures | Outstanding as at the beginning of the year | Increase during the year | Decrease during the year | Outstanding as at the end of the year |
|---------------------------------------|---------------------------------------------|--------------------------|--------------------------|---------------------------------------|
|                                       |                                             |                          |                          |                                       |
| <b>Total</b>                          |                                             |                          |                          |                                       |

**(b) Partly convertible debentures**

\*Number of classes

0

| Classes of partly convertible debentures | Number of units | Nominal value per unit | Total value (Outstanding at the end of the year) |
|------------------------------------------|-----------------|------------------------|--------------------------------------------------|
|                                          |                 |                        |                                                  |
| <b>Total</b>                             |                 |                        |                                                  |

| Classes of partly convertible debentures | Outstanding as at the beginning of the year | Increase during the year | Decrease during the year | Outstanding as at the end of the year |
|------------------------------------------|---------------------------------------------|--------------------------|--------------------------|---------------------------------------|
|                                          |                                             |                          |                          |                                       |
| <b>Total</b>                             |                                             |                          |                          |                                       |

**(c) Fully convertible debentures**

\*Number of classes

0

| Classes of fully convertible debentures | Number of units | Nominal value per unit | Total value (Outstanding at the end of the year) |
|-----------------------------------------|-----------------|------------------------|--------------------------------------------------|
|                                         |                 |                        |                                                  |
| <b>Total</b>                            |                 |                        |                                                  |

| Classes of fully convertible debentures | Outstanding as at the beginning of the year | Increase during the year | Decrease during the year | Outstanding as at the end of the year |
|-----------------------------------------|---------------------------------------------|--------------------------|--------------------------|---------------------------------------|
|                                         |                                             |                          |                          |                                       |
| <b>Total</b>                            |                                             |                          |                          |                                       |

**(d) Summary of Indebtedness**

| Particulars                   | Outstanding as at the beginning of the year | Increase during the year | Decrease during the year | Outstanding as at the end of the year |
|-------------------------------|---------------------------------------------|--------------------------|--------------------------|---------------------------------------|
| Non-convertible debentures    |                                             |                          |                          |                                       |
| Partly convertible debentures |                                             |                          |                          |                                       |
| Fully convertible debentures  |                                             |                          |                          |                                       |
| <b>Total</b>                  |                                             |                          |                          |                                       |

**v Securities (other than shares and debentures)**

0

| Type of Securities | Number of Securities | Nominal Value of each Unit | Total Nominal Value | Paid up Value of each Unit | Total Paid up Value |
|--------------------|----------------------|----------------------------|---------------------|----------------------------|---------------------|
|                    |                      |                            |                     |                            |                     |
| <b>Total</b>       | 0.00                 |                            | 0.00                |                            | 0.00                |

**V Turnover and net worth of the company (as defined in the Companies Act, 2013)**

i \*Turnover

288508128

ii \* Net worth of the Company

21325622

**VI SHARE HOLDING PATTERN****A Promoters**

| S. No | Category                                | Equity           |            | Preference       |            |
|-------|-----------------------------------------|------------------|------------|------------------|------------|
|       |                                         | Number of shares | Percentage | Number of shares | Percentage |
| 1     | Individual/Hindu Undivided Family       |                  |            |                  |            |
|       | (i) Indian                              | 10000            | 100.00     | 0                | 0.00       |
|       | (ii) Non-resident Indian (NRI)          | 0                | 0.00       | 0                | 0.00       |
|       | (iii) Foreign national (other than NRI) | 0                | 0.00       | 0                | 0.00       |
| 2     | Government                              |                  |            |                  |            |
|       | (i) Central Government                  | 0                | 0.00       | 0                | 0.00       |
|       | (ii) State Government                   | 0                | 0.00       | 0                | 0.00       |
|       | (iii) Government companies              | 0                | 0.00       | 0                | 0.00       |
| 3     | Insurance companies                     | 0                | 0.00       | 0                | 0.00       |
| 4     | Banks                                   | 0                | 0.00       | 0                | 0.00       |
| 5     | Financial institutions                  | 0                | 0.00       | 0                | 0.00       |
| 6     | Foreign institutional investors         | 0                | 0.00       | 0                | 0.00       |
| 7     | Mutual funds                            | 0                | 0.00       | 0                | 0.00       |
| 8     | Venture capital                         | 0                | 0.00       | 0                | 0.00       |
| 9     | Body corporate (not mentioned above)    | 0                | 0.00       | 0                | 0.00       |

|    |                       |          |        |      |      |
|----|-----------------------|----------|--------|------|------|
| 10 | Others<br><div></div> | 0        | 0.00   | 0    | 0.00 |
|    | <b>Total</b>          | 10000.00 | 100.00 | 0.00 | 0.00 |

Total number of shareholders (promoters)

2

#### B Public/Other than promoters

| S. No | Category                                | Equity           |            | Preference       |            |
|-------|-----------------------------------------|------------------|------------|------------------|------------|
|       |                                         | Number of shares | Percentage | Number of shares | Percentage |
| 1     | Individual/Hindu Undivided Family       |                  |            |                  |            |
|       | (i) Indian                              | 0                | 0.00       | 0                | 0.00       |
|       | (ii) Non-resident Indian (NRI)          | 0                | 0.00       | 0                | 0.00       |
|       | (iii) Foreign national (other than NRI) | 0                | 0.00       | 0                | 0.00       |
| 2     | Government                              |                  |            |                  |            |
|       | (i) Central Government                  | 0                | 0.00       | 0                | 0.00       |
|       | (ii) State Government                   | 0                | 0.00       | 0                | 0.00       |
|       | (iii) Government companies              | 0                | 0.00       | 0                | 0.00       |
| 3     | Insurance companies                     | 0                | 0.00       | 0                | 0.00       |
| 4     | Banks                                   | 0                | 0.00       | 0                | 0.00       |
| 5     | Financial institutions                  | 0                | 0.00       | 0                | 0.00       |
| 6     | Foreign institutional investors         | 0                | 0.00       | 0                | 0.00       |
| 7     | Mutual funds                            | 0                | 0.00       | 0                | 0.00       |
| 8     | Venture capital                         | 0                | 0.00       | 0                | 0.00       |
| 9     | Body corporate (not mentioned above)    | 0                | 0.00       | 0                | 0.00       |

|    |                                |      |      |      |      |
|----|--------------------------------|------|------|------|------|
| 10 | Others<br><input type="text"/> | 0    | 0.00 | 0    | 0.00 |
|    | <b>Total</b>                   | 0.00 | 0.00 | 0.00 | 0.00 |

Total number of shareholders (other than promoters)

0

Total number of shareholders (Promoters + Public/Other than promoters)

2.00

Breakup of total number of shareholders (Promoters + Other than promoters)

| Sl.No | Category                 |      |
|-------|--------------------------|------|
| 1     | Individual - Female      | 0    |
| 2     | Individual - Male        | 2    |
| 3     | Individual - Transgender | 0    |
| 4     | Other than individuals   | 0    |
|       | <b>Total</b>             | 2.00 |

C Details of Foreign institutional investors' (FIIs) holding shares of the company

0

| Name of the FII | Address | Date of Incorporation | Country of Incorporation | Number of shares held | % of shares held |
|-----------------|---------|-----------------------|--------------------------|-----------------------|------------------|
|                 |         |                       |                          |                       |                  |

## VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

| Details                        | At the beginning of the year | At the end of the year |
|--------------------------------|------------------------------|------------------------|
| Promoters                      | 2                            | 2                      |
| Members (other than promoters) | 0                            | 0                      |
| Debenture holders              | 0                            | 0                      |

## VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

**A Composition of Board of Directors**

| Category                                | Number of directors at the beginning of the year |               | Number of directors at the end of the year |               | Percentage of shares held by directors as at the end of year |               |
|-----------------------------------------|--------------------------------------------------|---------------|--------------------------------------------|---------------|--------------------------------------------------------------|---------------|
|                                         | Executive                                        | Non-executive | Executive                                  | Non-executive | Executive                                                    | Non-executive |
| <b>A Promoter</b>                       | 0                                                | 2             | 0                                          | 2             | 0                                                            | 100           |
| <b>B Non-Promoter</b>                   | 0                                                | 0             | 0                                          | 0             | 0.00                                                         | 0.00          |
| i Non-Independent                       | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| ii Independent                          | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| <b>C Nominee Directors representing</b> | 0                                                | 0             | 0                                          | 0             | 0.00                                                         | 0.00          |
| i. Banks and FIs                        | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| ii Investing institutions               | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| iii Government                          | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| iv Small share holders                  | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| v Others                                | 0                                                | 0             | 0                                          | 0             | 0                                                            | 0             |
| <b>Total</b>                            | 0                                                | 2             | 0                                          | 2             | 0.00                                                         | 100.00        |

\*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

2

**B (i) Details of directors and Key managerial personnel as on the closure of financial year**

| Name        | DIN/PAN  | Designation         | Number of equity shares held | Date of cessation (after closure of financial year : If any) (DD/MM/YYYY) |
|-------------|----------|---------------------|------------------------------|---------------------------------------------------------------------------|
| JOYDEEP SEN | 08841345 | Director            | 5000                         |                                                                           |
| AMIT PHULL  | 06494448 | Additional Director | 5000                         |                                                                           |

**B (ii) \*Particulars of change in director(s) and Key managerial personnel during the year**

2



| Name          | DIN/PAN  | Designation at the beginning / during the financial year | Date of appointment/ change in designation/ cessation (DD/MM/YYYY) | Nature of change (Appointment/ Change in designation/ Cessation) |
|---------------|----------|----------------------------------------------------------|--------------------------------------------------------------------|------------------------------------------------------------------|
| AMIT PHULL    | 06494448 | Additional Director                                      | 23/12/2025                                                         | Appointment                                                      |
| NIRAJ AGRAWAL | 07662581 | Director                                                 | 24/12/2025                                                         | Cessation                                                        |

## IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

### A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

\*Number of meetings held

1

| Type of meeting        | Date of meeting (DD/MM/YYYY) | Total Number of Members entitled to attend meeting | Attendance                 |                         |
|------------------------|------------------------------|----------------------------------------------------|----------------------------|-------------------------|
|                        |                              |                                                    | Number of members attended | % of total shareholding |
| Annual General Meeting | 24/07/2025                   | 2                                                  | 2                          | 100                     |

### B BOARD MEETINGS

\*Number of meetings held

2

| S.No | Date of meeting (DD/MM/YYYY) | Total Number of directors as on the date of meeting | Attendance                   |                 |
|------|------------------------------|-----------------------------------------------------|------------------------------|-----------------|
|      |                              |                                                     | Number of directors attended | % of attendance |
| 1    | 26/06/2025                   | 2                                                   | 2                            | 100.00          |
| 2    | 23/12/2025                   | 3                                                   | 3                            | 100.00          |

### C COMMITTEE MEETINGS

Number of meetings held

0

| S.No | Type of meeting | Date of meeting (DD/MM/YYYY) | Total Number of Members as on the date of meeting | Attendance |
|------|-----------------|------------------------------|---------------------------------------------------|------------|
|------|-----------------|------------------------------|---------------------------------------------------|------------|

|  |  |  |  |                            |                 |
|--|--|--|--|----------------------------|-----------------|
|  |  |  |  | Number of members attended | % of attendance |
|  |  |  |  |                            |                 |

#### D ATTENDANCE OF DIRECTORS

| S. No | Name of the Director | Board Meetings                                           |                             |                 | Committee Meetings                                       |                             |                 | Whether attended AGM held on |
|-------|----------------------|----------------------------------------------------------|-----------------------------|-----------------|----------------------------------------------------------|-----------------------------|-----------------|------------------------------|
|       |                      | Number of Meetings which director was entitled to attend | Number of Meetings attended | % of attendance | Number of Meetings which director was entitled to attend | Number of Meetings attended | % of attendance |                              |
|       |                      |                                                          |                             |                 |                                                          |                             |                 | 29/07/2026<br>(Y/N/NA)       |
| 1     | JOYDEEP SEN          | 2                                                        | 2                           | 100.00          | 0                                                        | 0                           | 0.00            | Yes                          |
| 2     | AMIT PHULL           | 1                                                        | 1                           | 100.00          | 0                                                        | 0                           | 0.00            | Yes                          |

#### X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A \*Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

0

| S. No. | Name  | Designation | Gross salary | Commission | Stock Option/Sweat equity | Others | Total amount |
|--------|-------|-------------|--------------|------------|---------------------------|--------|--------------|
|        |       |             |              |            |                           |        |              |
|        | Total |             |              |            |                           |        |              |

B \*Number of CEO, CFO and Company secretary whose remuneration details to be entered

0

| S. No. | Name  | Designation | Gross salary | Commission | Stock Option/Sweat equity | Others | Total amount |
|--------|-------|-------------|--------------|------------|---------------------------|--------|--------------|
|        |       |             |              |            |                           |        |              |
|        | Total |             |              |            |                           |        |              |

C \*Number of other directors whose remuneration details to be entered

2

| S. No. | Name         | Designation         | Gross salary | Commission | Stock Option/<br>Sweat equity | Others    | Total amount |
|--------|--------------|---------------------|--------------|------------|-------------------------------|-----------|--------------|
| 1      | Joydeep Sen  | Director            | 0            | 0          | 0                             | 80000     | 80000.00     |
| 2      | Amit Phull   | Additional director | 0            | 0          | 0                             | 40000     | 40000.00     |
|        | <b>Total</b> |                     | 0.00         | 0.00       | 0.00                          | 120000.00 | 120000.00    |

#### XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A \*Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year ☒ Yes ☐ No

B If No, give reasons/observations

#### XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A \*DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/  
DIRECTORS/OFFICERS ☒ Nil

| Name of the company/<br>directors/<br>officers | Name of the court/<br>concerned Authority | Date of Order<br>(DD/MM/YYYY) | Name of the Act and<br>section under which<br>penalised / punished | Details of<br>penalty/<br>punishment | Details of appeal<br>(if any) including<br>present status |
|------------------------------------------------|-------------------------------------------|-------------------------------|--------------------------------------------------------------------|--------------------------------------|-----------------------------------------------------------|
|                                                |                                           |                               |                                                                    |                                      |                                                           |

B \*DETAILS OF COMPOUNDING OF OFFENCES ☒ Nil

| Name of the company/<br>directors/<br>officers | Name of the court/<br>concerned Authority | Date of Order<br>(DD/MM/YYYY) | Name of the Act and<br>section under which<br>offence committed | Particulars of<br>offence | Amount of<br>compounding (in<br>rupees) |
|------------------------------------------------|-------------------------------------------|-------------------------------|-----------------------------------------------------------------|---------------------------|-----------------------------------------|
|                                                |                                           |                               |                                                                 |                           |                                         |

#### XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

2

#### XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or  
Debenture holders.xlsm

(b) Optional Attachment(s), if any

#### XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

##### I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of  as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY)

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
- 5 closure of Register of Members / Security holders, as the case may be.
- 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
- 7 contracts/arrangements with related parties as specified in section 188 of the Act;
- 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
- 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
- 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;

- 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
- 14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
- 15 acceptance/ renewal/ repayment of deposits;
- 16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
- 17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
- 18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name

Date (DD/MM/YYYY)

Place

Whether associate or fellow:

☐ Associate ☐ Fellow

Certificate of practice number

#### XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

\*(a) DIN/PAN/Membership number of Designated Person

08841345

\*(b) Name of the Designated Person

JOYDEEP SEN

#### Declaration

I am authorised by the Board of Directors of the Company vide resolution number\*  dated\*  
(DD/MM/YYYY)  to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

**\*To be digitally signed by**

**\*Designation**

*(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))*

Director

**\*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator**

0\*8\*1\*4\*

**\*To be digitally signed by**

☐ Company Secretary ☒ Company secretary in practice

**\*Whether associate or fellow:**

☐ Associate ☒ Fellow

**Membership number**

**Certificate of practice number**

4\*7\*

**Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.**

***For office use only:***

**eForm Service request number (SRN)**

AC5249653

**eForm filing date (DD/MM/YYYY)**

19/08/2026

**This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company**





# 2025-26

# ANNUAL REPORT





## OVERVIEW

JSI R&T India Foundation is a leading not-for-profit public health organization established in 2014 with the mission of improving the health and well-being of vulnerable communities through innovative, evidence-informed, and scalable solutions. Working in close partnership with government agencies, development partners, private sector organizations, and civil society, the Foundation focuses on strengthening public health systems and advancing equitable access to quality health and nutrition services across India.

### OUR VISION

**To be a catalyst for strengthening public health initiatives in India for improving the lives of individuals and communities.**

### OUR MISSION

**To support the improvement of health and well-being of the vulnerable through innovative, evidence informed, and replicable strategies in partnership with government, private sector and civil society.**

Over the past decade, JSI R&T India Foundation has built a strong portfolio of interventions in nutrition, immunization, reproductive, maternal, newborn, child and adolescent health (RMNCH+A), supply chain strengthening, tuberculosis prevention and control, and health systems strengthening. Through data-driven approaches, community engagement, behavior change communication, and strategic partnerships, the Foundation has supported sustainable improvements in health outcomes for underserved populations across multiple states and districts in India.

During 2025–26, the Foundation continued to implement and expand impactful initiatives such as Project Tushti, Balvardhan, Boosting Demand for Routine Immunization and reducing zero dose children in UP. The foundation also entered in a new partnership with UNDP with the Data Analytics Project focusing on strengthening immunization systems through Evidence-based Action in 11 states of India. We also expanded our Immunization portfolio to an aspirational district of Haryana ,i.e; Nuh focusing on routine immunization & RMNCH+A Services through Zero Dose Initiative.

These efforts reflect JSI Foundation's commitment to creating scalable models that improve service delivery, strengthen community systems, and contribute to India's progress toward achieving better health, nutrition, and development outcomes for all.



JSI R&T India

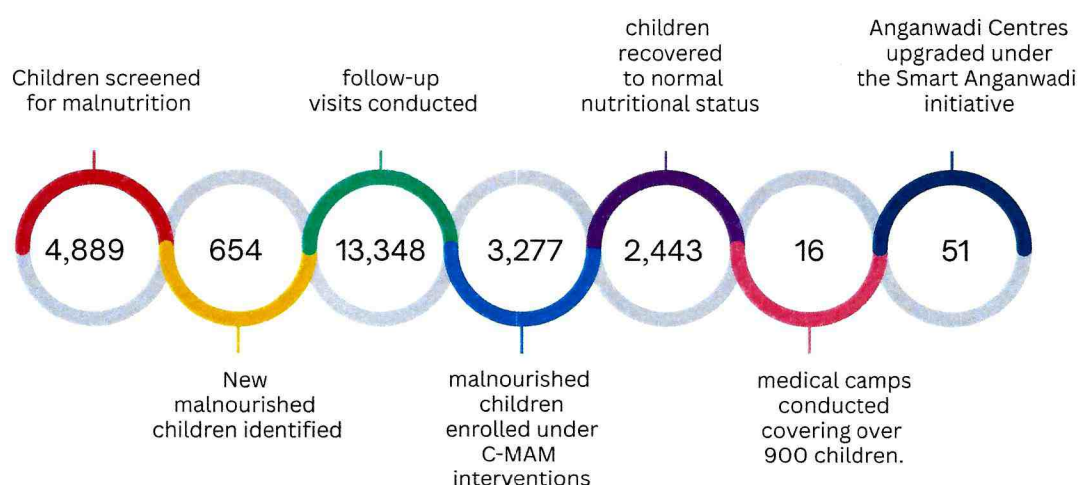
APRIL'25 -  
MARCH'26  
PROJECT TUSHTI,  
GUJARAT





Project Tushti maintained an intensive field presence across Devbhumi Dwarka through a convergence-based model. The programme works closely with the Women and Child Development as well as Health & Family Welfare Departments to ensure early identification, continuous monitoring, and effective management of malnutrition.

The core strategy integrates growth monitoring, household counselling, Community-Based Management of Acute Malnutrition (C-MAM), medical and nutritional interventions, and behaviour change communication, ensuring both immediate and sustained improvements in child nutritional outcomes.



## TRACK 1: TRACKING AND CARING FOR MALNOURISHED CHILDREN

Project Tushti tackled child malnutrition through a structured care model that tracked children from early identification to recovery. It paired continuous monitoring with targeted medical and nutritional support—such as health camps, supplements, and community treatment—to ensure a seamless path to measurable recovery.

### ***Early Identification of Malnourished Children***

Through village and C-MAM malnutrition drives at Anganwadi Centers, a screening of 4,889 children aged 0 to 5 identified 654 malnourished individuals, representing roughly 13.4% of the screened population. Among those identified, 212 children were classified with severe conditions (SAM/SUW) requiring immediate, intensive medical care, while 442 were classified with moderate conditions (MAM/MUW) requiring targeted nutritional counseling and follow-up support. The remaining 4,235 children were found to have a normal nutritional status.



### ***Growth Monitoring and Continuum of Care***

In collaboration with Anganwadi Workers, the programme maintained an active care loop through joint center and home visits to continuously track growth trends and support families.



To ensure sustained recovery, the programme conducted 13,348 follow-up visits for 3,725 malnourished children across 40 high-concentration villages. Additionally, between August 2025 and March 2026, 596 children near the Nayara refinery were profiled and monitored fortnightly. These regular check-ins combined anthropometric assessments with caregiver counseling to track growth, reinforce positive care practices, and catch early signs of health deterioration.



Assessment of Height and Weight during follow-up visit

### **Community-Based Management of Acute Malnutrition (C-MAM)**

Partnering with ICDS and the Health Department, Project Tushti strengthened the C-MAM framework under the Poshan Sangam Program. Based on April 2025 Poshan Tracker data from 40 high-concentration villages, the project targeted 3,277 malnourished children (274 SAM, 976 MAM, 499 SUW, and 2,296 MUW, including 768 overlapping cases). While 238 children aged out or migrated, 3,039 were regularly tracked for home-based management and counseling. Ultimately, 2,443 children (80.3% via field reports / 83.7% via digital tracker) successfully recovered to normal status. Additionally, 258 SAM children were managed using appetite tests and EGF card tracking, with only 7 requiring escalation to higher-level medical care.

### **Focused 30-Village Intensive Intervention**

A large-scale screening drive conducted in 30 villages around Nayara Energy Refinery covered 2,859 children, including 2,433 registered and 426 non-registered children. Nutritional assessment revealed:

- » 144 SUW                      » 43 SAM
- » 415 MUW                  » 170 MAM

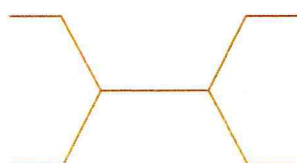
This comprehensive screening ensured inclusion of previously unregistered and missed children, strengthening the programme's reach and equity.



#### Intervention Involved:

Increased frequency of household visits

Closer supervision of growth trends



Stronger convergence with ICDS and health services

Continuous caregiver counselling



### **Medical and Health Interventions**

To address the clinical dimensions of malnutrition, Project Tushti integrated medical services by organizing 16 health camps for over 900 malnourished children. These camps provided essential pediatric assessments, deworming, and the distribution of vital micronutrient supplements like iron, calcium, and multivitamins.



### **CMTC and Facility-Based Care**

For children needing specialized care, the programme referred 15 individuals to Child Malnutrition Treatment Centres (CMTCs), resulting in 9 admissions (1 SAM, 8 MAM) at the District Hospital. Project Tushti overcame initial caregiver hesitation through continuous counseling and transportation assistance.

During therapeutic feeding and medical rehabilitation, 5 children showed immediate nutritional improvement (1 SAM to MAM, and 4 MAM to Normal), while 1 child was discharged against medical advice. These facility-based interventions ultimately secured vital recovery outcomes for the most critical cases while building deep community trust in institutional medical care.

### **Nutrition Interventions:**

To complement monitoring and treatment, Project Tushti deployed targeted nutrition interventions to boost dietary intake and accelerate recovery:

- **Nutrition Kit Distribution:** Distributed 592 nutrition kits to malnourished children to reinforce dietary adequacy at home.
- **Nutri Ladoo Initiative:** Anganwadi Workers transformed standard Take-Home Ration (THR) into nutrient-dense, locally accepted "Nutri Ladoos" (using THR, ragi, jaggery, ghee, and peanuts) across a 15-day cycle.
- **Wasting Recovery:** Out of 51 wasted children enrolled, 68.6% (35 children) showed improvement, with 32 upgrading to normal status.
- **Underweight Recovery:** Out of 128 underweight children, 35.9% (46 children) improved, with 33 upgrading to normal status.
- **Overall Impact:** The initiative achieved a 52.25% average improvement rate across all categories for the 148 children enrolled.



### **Nutritional Care Initiative**

To support children needing closer supervision, Project Tushti established Nutrition Care Initiatives at AWCs using a 14-day protocol of daily weight tracking and balanced feeding. Key highlights include:

- **Integrated Care:** 102 children received diversified diets (THR, fruits, buttermilk), paired with live THR cooking demonstrations and counseling for caregivers.
- **Weight Gain:** Children achieved an average weight gain of 300–500 grams over the two-week period.





- **Recovery Rates:** The structured community feeding model accelerated recovery, yielding an 80% recovery rate for wasting and a 59% recovery rate for underweight children.

### ***Nutritional Status Improvement Outcomes***

The programme's integrated approach and strong ICDS–Health convergence delivered major nutritional improvements across three key intervention phases:

Phase 2 Progress (Sept 2023 – May 2025 | 65 Villages)

- Overall: Tracked 3,214 children, with 93.5% (3,006 children) improving or recovering to normal status.
- SUW: 92.5% of children upgraded.
- MUW: 93.9% of children upgraded.

CMAM-Aligned Intensification (June 2025 – March 2026 | 65 Villages)

- Overall: Tracked 3,277 children using digital Poshan Tracker data under intensified protocols.
- SAM/SUW: 89.5% (524 children) recovered to normal.
- MAM/MUW: 78.1% (2,103 children) recovered to normal.

Nayara Refinery Focused Zone (Aug 2025 – March 2026 | 30 Villages)

- Overall: Covered 608 children, driving a 52% reduction in overall malnutrition within 6 months.
- Wasting Recovery: 81.4% of SAM and 74.2% of MAM children achieved normal status.
- Underweight Recovery: 63.9% of SUW and 50.2% of MUW children achieved normal status.

## **TRACK 2: ECOSYSTEM STRENGTHENING**

Project Tushti drove behavior change, community ownership, and lifecycle counseling alongside clinical care:

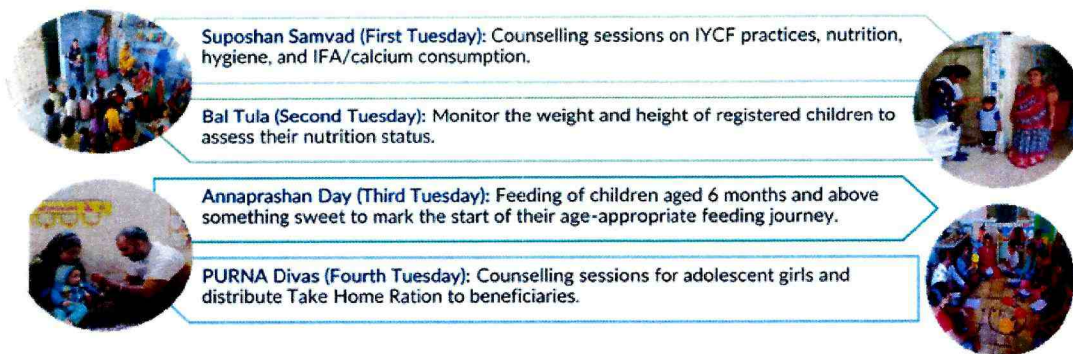
- **Adolescent Girls:** Partnered with ANMs during community health days to screen for anaemia using digital hemoglobinometers and deliver nutrition counseling, reaching 6,525 girls (2,770 newly identified; 3,755 followed up).
- **Maternal Health (1,000-Day Lifecycle):** Provided intensive counseling on birth preparedness, infant feeding (IYCF), antenatal/postnatal care, birth spacing, and hygiene, reaching:
  - Pregnant Women: 4,326 total (1,774 newly identified; 2,652 followed up).
  - Lactating Mothers: 3,948 total (1,633 newly identified; 2,315 followed up).

### ***Strengthening Last-Mile Service Delivery Platforms***

#### ***Mamta Divas and 4-Tuesday Platforms***

Project Tushti actively strengthened government service delivery by supporting Mamta Divas and 4-Tuesday health activities. In close collaboration with frontline workers, the programme mobilized communities to maximize routine platform efficiency, leading to higher service uptake, expanded coverage, and robust continuity of care.





## Community Institution Strengthening and Convergence

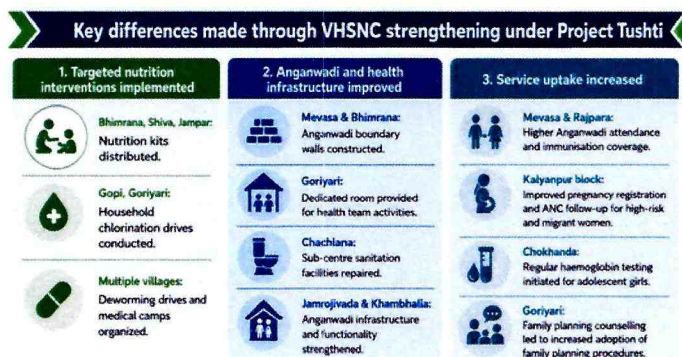
### VHSNC Strengthening

Project Tushti revitalized Village Health Sanitation and Nutrition Committees (VHSNCs) into active governance platforms, conducting 76 meetings with 1,198 participants across all blocks. These regular sessions brought together local leaders, frontline workers, and community representatives to build capacity on key priorities:

- **Core Responsibilities:** Clarifying VHSNC member roles and local sanitation/nutrition challenges.
- **Data & Strategy:** Implementing community malnutrition (C-MAM) strategies and validating Poshan Tracker data entries.
- **Preventative Health:** Addressing seasonal and vector-borne diseases.



This revitalized structure significantly boosted convergence among ICDS, the Health Department, and local leaders, enabling coordinated planning to resolve local health issues faster.



### Poshan Sabha

Poshan Sabhas were organized across intervention areas as interactive community forums to promote nutrition awareness and healthy practices.

These sessions focused on:

- Balanced diet and food diversity
- THR utilization and recipe demonstrations
- Anaemia prevention and supplementation
- Hygiene and sanitation practices
- Total Poshan Sabhas: 75
- Total Participants: 2,729

These platforms contributed to collective learning and peer-driven behaviour change at the community level.

## Adolescent-Focused Interventions

### Purna Potli Initiative



To improve menstrual hygiene and nutrition awareness, Project Tushti implemented a large-scale adolescent-focused intervention that combined material support with behavior change:

- **Kit Distribution:** Distributed 2,920 Purna Potli kits containing sanitary pads and Information, Education, and Communication (IEC) materials.
- **Behavioral Support:** Complemented distribution with targeted counselling, group discussions, and awareness activities focused on menstrual hygiene and anaemia prevention, ensuring the kits translated into improved daily practices.



### ***Infrastructure Strengthening: Smart Anganwadi Initiative***

Recognizing the importance of service delivery environments, Project Tushti undertook the upgradation of AWCs to create child-friendly and functional spaces.

- 51 AWCs upgraded

Key improvements included:

- Upgraded infrastructure and WASH facilities for safe, functional centres
- BALA-based child-friendly environments for experiential learning
- Strengthened ECCE delivery through play-based approaches
- Improved usability with essential furniture and infrastructure



Before

After



### ***Celebration of Important Events***

Project Tushti leveraged national and global observance days as platforms for large-scale community mobilization and behaviour change.

#### ***POSHAN Maah (National Nutrition Month)***

The programme implemented extensive activities during POSHAN Maah (17<sup>th</sup> Sept. to 16<sup>th</sup> Oct. 2025), reaching over 7728 participants across more than 67 villages.

Activities included:



Poshan rallies involving community members and school children



Tree plantation campaigns under "Ek Ped Maa Ke Naam"





Recipe competitions using THR and millets



Ratri Sabhas to increase male engagement

### World Breastfeeding Week

To build widespread awareness, Project Tushti and ICDS deployed a digital media campaign across 34 villages in Devbhoomi Dwarka:

- Content Creation: Developed breastfeeding educational posters (covering techniques, rights, and working-mother support) and 3 short video reels featuring Anganwadi workers, beneficiaries, and pediatricians.
- WhatsApp Dissemination: Shared 3 posters and 2 reels via official government WhatsApp channels.
- Social Media Impact: Disseminated 2 posters across Instagram and Facebook, averaging 4,498 views, 200 likes, and 15 reshares per post to drive community behavior change.

A total of 1,207 beneficiaries participated, including 385 pregnant women, 340 lactating mothers, and 480 others (caregivers, adolescent girls) with 190 frontline workers and 68 Govt. Officials & PRI members.

### Menstrual Hygiene Day

- 273 adolescent girls reached

The campaign focused on:

- Awareness sessions on menstrual hygiene
- Breaking social taboos
- Demonstrations and distribution of hygiene materials
- Interactive activities and games



### World Environment Day

The programme integrated environment, hygiene and nutrition messaging, highlighting the link between environmental sustainability, food systems, and health through community awareness activities

### International Youth Day

- 276 participants engaged
- Activities focused on:
- Nutrition and anaemia awareness
  - Menstrual hygiene
  - BMI and haemoglobin assessments
  - Behaviour change sessions for adolescents



### Children's Day Health Camp

- 140 children screened
- 17 malnourished children identified



### Communication and Digital Innovations

To expand the reach of behaviour change communication, Project Tushti developed and disseminated four animated videos focused on nutrition themes aligned with Four-Tuesday initiatives.

This digital approach enabled scalable and repeatable messaging, complementing on-ground interventions.

### Data Systems Strengthening

The programme invested in improving data quality and system alignment through:

- Continuous validation of Poshan Tracker data
- Correction of anthropometric discrepancies using the Supervisor Portal
- Alignment between field data and digital reporting systems

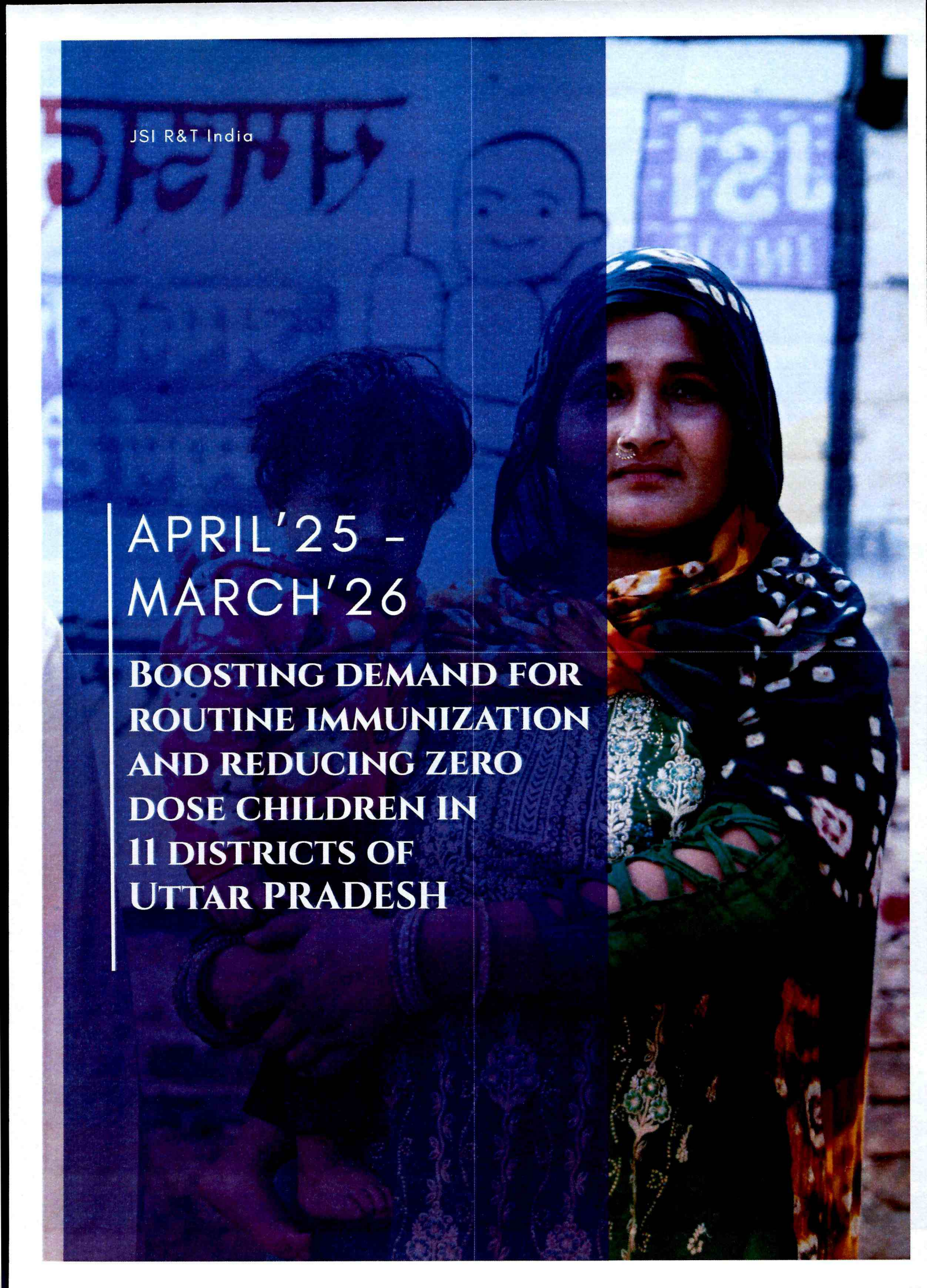
### Systems-Level Impact and Recognition

Project Tushti received institutional recognition for its impact and innovation:

- ICDS Appreciation: Awarded a Letter of Appreciation for reducing child malnutrition in Devbhoomi Dwarka.
- State Felicitation: Featured at Vibrant Vikas Saptah (Poshan Utsav 2025), where the Programme Officer was formally honored.
- Public Showcase: Selected to represent the district's developmental progress in the Republic Day Tableau.







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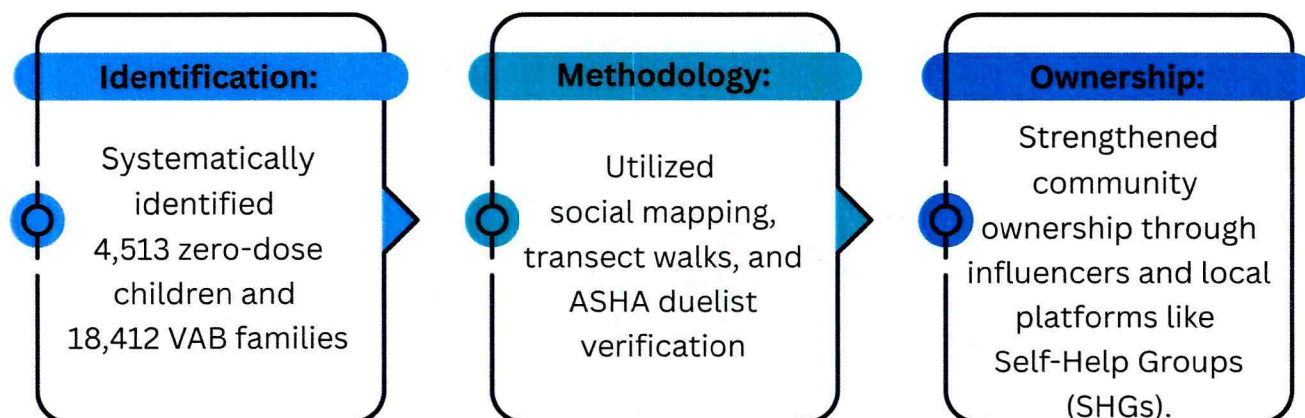
APRIL'25 -  
MARCH'26

**BOOSTING DEMAND FOR  
ROUTINE IMMUNIZATION  
AND REDUCING ZERO  
DOSE CHILDREN IN  
11 DISTRICTS OF  
UTTAR PRADESH**



While routine immunization in Uttar Pradesh has improved, vulnerable populations in urban slums and migrant clusters remain unreached. To address this, JSI and UNICEF implemented a Gavi-funded project across 11 districts and 1,300 ASHA areas. The initiative focuses on identifying ZD children—those who haven't received their first Pentavalent vaccine dose by age one—and VAB households

### Key Achievements



### Strategic Context and Barrier

Uttar Pradesh manages one of the world's largest routine immunization programs, targeting 5.7 million children annually. Despite coverage rising to 69.6% (NFHS-5), a stark equity gap exists, with coverage ranging from 88% in Jhansi to 54.8% in Kanpur Nagar.

#### Primary Barriers to Immunization:



### Implementation Methodology

Project adopted a granular approach, focusing on 1,300 poorly performing ASHA areas where zero-dose children are most concentrated.



## Identification Process

1. **Social Mapping & Transect Walks:** Teams conducted walks to observe habitation patterns and worked with local influencers to mark high-risk pockets on living maps.
2. **Due List Verification:** Cluster Coordinators cross-checked ASHA due lists house-to-house to correct discrepancies and document specific reasons for refusal.

## Community Engagement

- **Home Visits:** Systematic, non-pressured counseling visits were conducted to build trust over time.
- **VHSND Integration:** VHSND served as critical touchpoints. A "fast-track" model ensured any ZD child found during a session was vaccinated immediately.

## Monitoring & Learning

A hierarchical reporting structure was established to ensure data flow from the field to state-level meetings. Cluster Coordinators submitted daily reports via WhatsApp and MEL formats, allowing bottlenecks—such as hard-to-reach pockets—to be flagged and addressed in district review meetings.

## Activities Conducted

To address immunization gaps among zero-dose and vaccine-avoidant households, a 360-degree behavior change communication approach was implemented. By linking state-level messaging with local platforms, the strategy surrounded families with consistent, reinforcing reminders before and during Village Health, Sanitation and Nutrition Days (VHSND).

This model combined visual, audio, interpersonal, and community-based touchpoints, ensuring vaccine confidence was built not only through frontline workers but also via the credible everyday environments families trust.

- To maintain high visibility, vaccine safety and timely immunization messages were painted on walls across dense neighbourhoods in Prayagraj, Kanpur, Jhansi, and other intervention districts. Locations were strategically chosen based on high footfall—including market lanes, community junctions, ration shops, and school boundaries—serving as constant, local visual reminders for families.

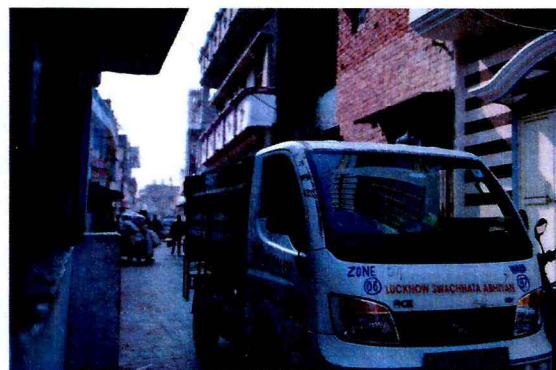


- Interactive street theater (Nukkad natak) was deployed across urban and peri-urban settlements to build vaccine confidence, dispel myths regarding AEFI, and boost VHSND attendance. This interactive format gave families a direct channel to ask questions and receive immediate clarification post-performance.





- Municipal garbage-collection vehicles (kuda gadi) used loudspeakers during morning rounds to broadcast immunization announcements across dense slums. This audio strategy bridged information gaps for daily-wage households who were typically away during routine home visits.
- E-rickshaw rallies combined loudspeaker announcements with display banners to navigate narrow interior lanes inaccessible to larger vehicles. By moving through these dense urban wards during VHSND cycles, they effectively improved session-day turnout.



- Ration dealers received laminated flex charts, from support of SDMs in various districts which included RI schedule and AEFI guidance in local language. Charts were displayed at the shop counter to ensure immunisation reminders during ration pickup - a place when mothers and fathers were jointly present.

- IEC booklets summarised “why vaccination is important”, AEFI management, when to vaccinate and which documents to carry. These booklets supported FLWs in convincing hesitant fathers and grandparents, particularly when mothers lacked decision-making authority.



- A family-centred flyer was distributed in community meetings and household visits, presenting the National Immunisation Schedule and practical guidance on what to do before and after vaccination. The flyer emphasised the message “5 saal 7 baar - choote na tika ek bhi baar” and helped parents feel more confident during their child’s first dose.



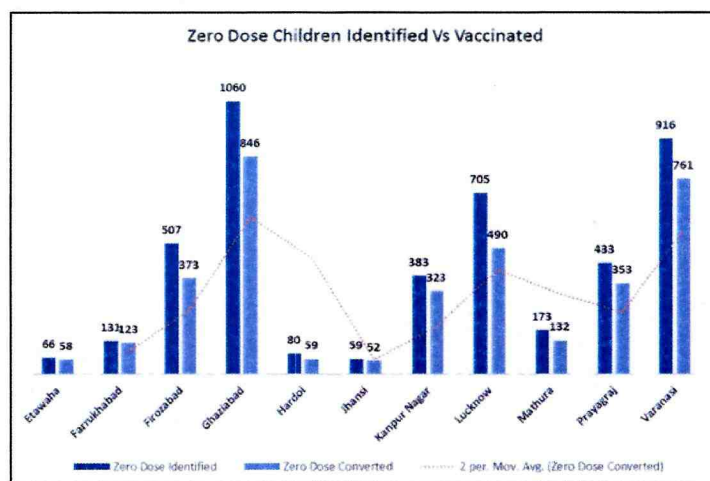


The project introduced standardised job aids for ASHAs, influencers, parents and Gram Pradhans to support accurate communication on routine immunisation. Each booklet included the complete National Immunisation Schedule, the benefits of vaccination and guidance for conversations before and after VHSND. Each job aid also included key Do's for vaccination day and follow-up. This ensured consistent and accurate messaging across all the project districts

## OUTCOMES & IMPACT

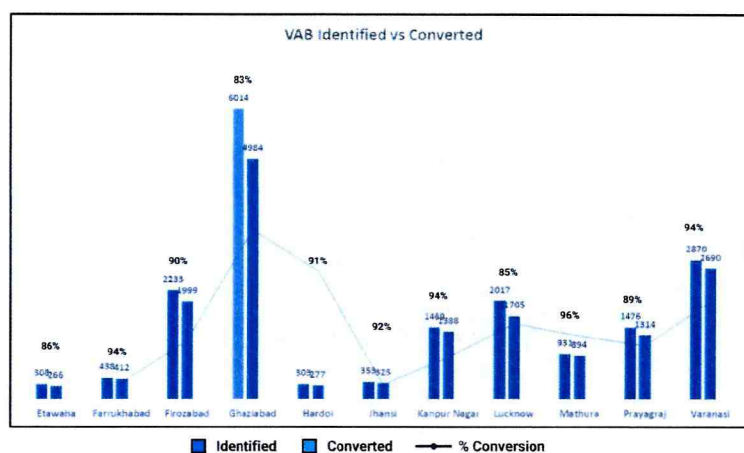
The Zero-Dose Project successfully identified and vaccinated zero-dose and vaccine-avoidant children across 11 districts and 1,300 ASHA areas. The outcomes demonstrate both measurable quantitative gains and a qualitative behavioral shift, reflecting restored family confidence in routine immunization services among previously unreached communities.

Across districts, a steady proportion of zero-dose children moved from identification to vaccination, indicating strong last-mile follow-up. Farrukhabad recorded the highest conversion (94%), showing near-complete uptake once families were counselled, while Lucknow reflected the lowest (70%), suggesting harder-to-reach pockets with deeper behavioural barriers. Despite variations in district scale, the overall pattern shows that systematic counselling and fast-track VHSND vaccination helped translate identification into first-dose uptake across settings



VAB families showed strong acceptance over time across the intervention districts. Mathura recorded the highest conversion (96%), demonstrating significant behavioural shift following repeated counselling, whereas Lucknow reflected the lowest (85%), suggesting continued need for sustained follow-up in dense urban pockets. The trend shows that consistent messaging, reassurance on AEFI and engagement of trusted community influencers enabled hesitant families to move to vaccination.





## QUANTITATIVE OUTCOMES

| Indicator                        | Achieved                                                |
|----------------------------------|---------------------------------------------------------|
| VAB families identified          | 18,412                                                  |
| VAB children vaccinated          | 16,254                                                  |
| Zero-Dose children identified    | 4,513                                                   |
| Zero-Dose children vaccinated    | 3,570                                                   |
| Influencers mapped               | 2,795                                                   |
| CBO/SHG/MAS groups engaged       | 1300                                                    |
| Wall paintings completed         | 100+                                                    |
| GOONJ Community Radio programmes | 3 programmes → 124 children identified → 101 Vaccinated |
| FLWs trained                     | 3,226                                                   |
| Cluster Coordinators deployed    | 130                                                     |
| CSO Coordinators deployed        | 16                                                      |

## QUALITATIVE OUTCOMES

Alongside numeric progress, the project outcomes highlight four key consistent qualitative shifts in the field:

Supported by local influencers and SHG members, caregivers became much more receptive to ASHA visits. Families even began proactively informing frontline workers of their plans to attend VHSND—a positive shift from the project baseline.

Reviews noted that collaboration among frontline workers, influencers, and local officials made mobilization predictable and cut last-minute challenges. Aligning community engagement with immunization services successfully eliminated service-delivery bottlenecks.

District data showed higher VHSND attendance in previously weak urban and migrant belts. This turnout spiked sharpest when public announcements and community mobilization coincided directly with face-to-face counseling.

In several pockets, immunization reminders became a routine fixture across schools, ration shops, mosques, and SHG meetings. This shift transformed vaccination from a top-down instruction into a shared community norm, a transition especially visible across high-density urban areas.



It is clear from the project outcomes that the quantitative progress is backed by behavioural shifts, indicating foundation-level change in community acceptance of immunisation, rather than just as a short-term compliance.

The combination of measurable progress and behavioural change indicates the groundwork for sustained improvement beyond the project cycle.



## Way Forward

Following the successful completion of Phase 1 in January 2026, Phase 2 launched in February with a significantly expanded footprint. The project has nearly doubled its reach, now covering 2,592 ASHA areas and onboarding 236 team members, including Cluster, Block, District, and Sub-District Coordinators (CC, BC, DC, and SDCs).



To ensure a seamless transition into this new phase, comprehensive training for all district and sub-district leadership, along with block and cluster coordinators, is currently underway.



Success in reducing zero-dose children in Uttar Pradesh requires moving beyond clinical availability to community-anchored outreach. By leveraging trusted local voices and systematic field intelligence, the project has successfully begun bridging the “equity gap” in the state's most vulnerable communities.



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MAY'25 -  
MARCH'26

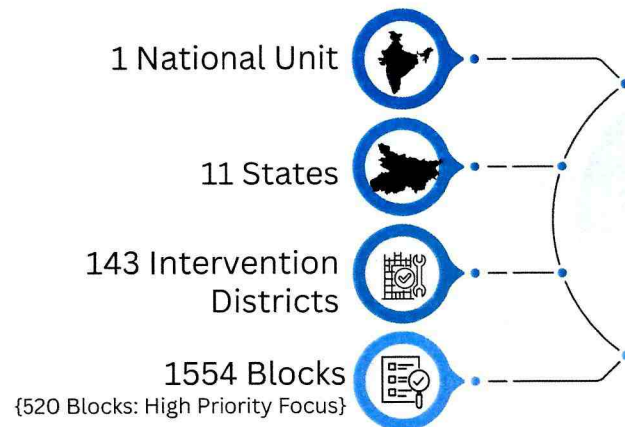
DATA ANALYTICS  
PROJECT (IMPACT),  
11 STATES | 143 DISTRICTS





The Data Analytics Project (IMPACT) is a multi-state immunization data systems initiative implemented by JSI R&T India Foundation in partnership with UNDP India, under the guidance of the Ministry of Health and Family Welfare. Anchored in the Immunization Agenda 2030 (IA2030) framework and aligned with the India-Gavi Health Systems Strengthening (HSS) framework, the project works to institutionalize advanced analytics, data triangulation, and structured data use within routine immunization decision-making, with the goal of reducing the number of zero-dose children.

#### A THREE-PILLAR APPROACH TO DATA TRANSFORMATION



#### Progress so far:

**29**

Visualizations live on Dashboard

**48,297**

Participants trained so far

**10**

States

**161**

District trainings

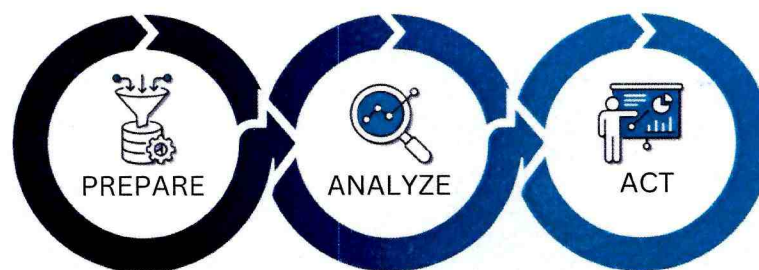
**866**

Block trainings

**26,203**

Review meetings digitized for quality tracking

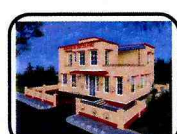
#### DATA for Action:



#### Training need assessment



District level



Block level

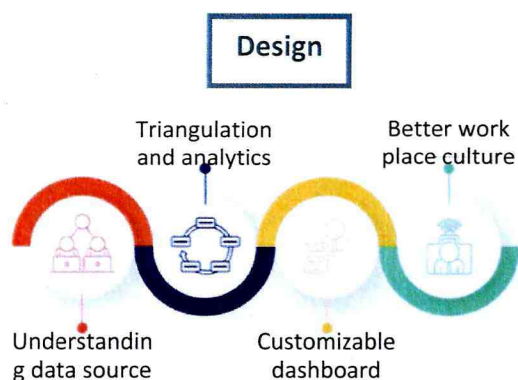
#### Monitoring and evaluation



Continuous mentoring



On the job training



**DISTRICTS**  
**143**



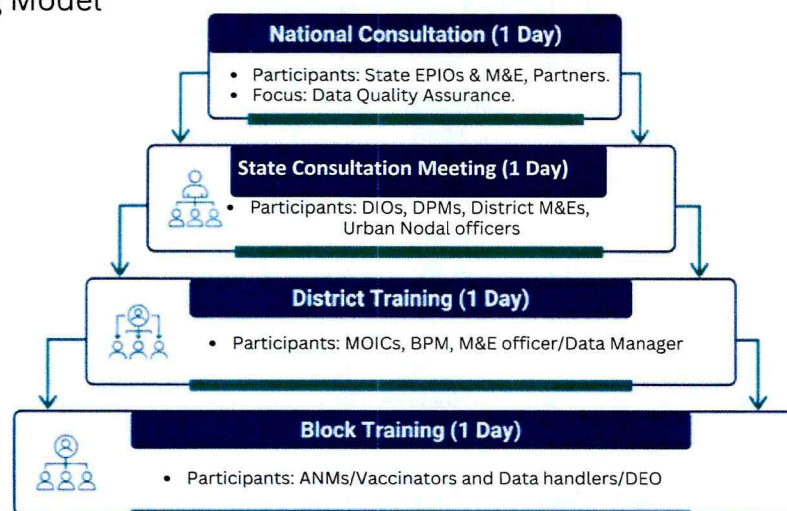
**District LEVEL – 143 BATCHES**  
District Immunization Officers (DIOs), Urban Nodal Officers, DPM, District M&E Officers

**BLOCKS**  
**1554**



**BLOCK LEVEL- 520 BATCHES**  
ANMs, Community Health Officers (CHOs), and Data Entry Operators (DEOs).

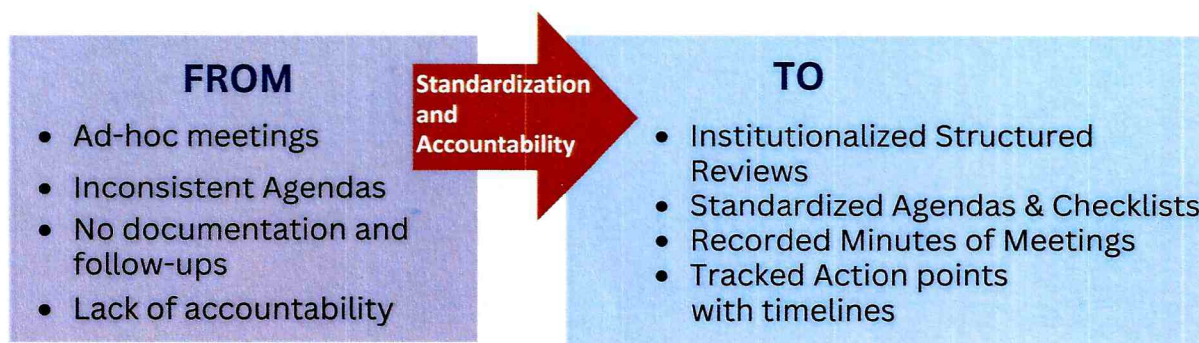
### Cascade Training Model



### Objective

Enhance system capacity in data utilization for action through a phased rollout.

### Rewiew Mechanism Strengthening:



### Scope of Work:

Implementation spans 143 high-burden, diverse districts across 11 states, targetting over 500 high-priority blocks out of 1,554 for intensified support. The footprint covers Uttar Pradesh (60 districts), Bihar (25), Rajasthan (16), Madhya Pradesh (15), Arunachal Pradesh (12), Meghalaya (7), Maharashtra (4), and one district each in Haryana, Jharkhand, Nagaland, and Mizoram.

### Progress and Achievements:

The entire team was onboarded in period of June-September 2025 and virtual induction and orientation trainings were conducted in multiple batches for the team members. .



## A. Strengthening data analytics and data use :

- **Data & Architecture:** Established 74 critical and 35 triangulated indicators, completing visualizations for 29 key KPIs by consolidating HMIS and U-WIN data.
- **Live Modules:** Deployed state/district logins, a zero-dose ticker, a Pre-IA/IA monitoring module, and an automated Review Meetings Tracker.
- **Data Alignment:** Initiated LGD mapping across RISE, eVIN, and U-WIN (the master reference), with HMIS reconciliation up next.
- **Security & Scaling:** Submitted a security architecture document to UNDP and scaled the sandbox environment for WASA certification ahead of government domain migration.

To improve data utility, the project developed a Data Quality Assessment (DQA) tool for HMIS and U-WIN data—adding a specialized converter for Rajasthan—and a Block Prioritization Framework integrating HMIS, NITI Aayog, and ITSU data to identify over 500 high-priority blocks for intensified immunization support.

## B. Capacity Building and Training:

To build analytical skills, a multi-tier cascade training framework was launched across 11 states, rolling out state-level workshops ahead of district and block deployments. Capacity building followed two tracks: internal training on data systems and triangulation for project teams, and government workshops to sensitize officials on data-driven reviews and the IMPACT dashboard. Additionally, the project's Data Quality Assessment (DQA) tools were embedded to provide hands-on training for resolving data issues.

| State             | Location            | Date(s)  | Participant cadres                                                 |
|-------------------|---------------------|----------|--------------------------------------------------------------------|
| Meghalaya         | Shillong            | Jan 2026 | DIOs, District Data Managers                                       |
| Jharkhand         | Sahebganj           | Feb 2026 | SIO (virtual), DRCHO, MOICs, BDMS, partners                        |
| Haryana           | Nuh                 | Feb 2026 | SIO, DIO, BMOs, Data Managers, partners                            |
| Uttar Pradesh     | Lucknow (Region -2) | Feb 2026 | SIO, GM -RI, AROs, DCs                                             |
| Nagaland          | Mokokchung          | Feb 2026 | Dy. CMO, DIO, DPM, DDM, MOs, BPMs, DEOs                            |
| Mizoram           | Lawngtlai           | Feb 2026 | CMO, DIO, DPM, DDM, MOICs, health workers                          |
| Arunachal Pradesh | Itanagar            | Feb 2026 | Mission Director (NHM), MO-RI, DRCHOs, DDMs                        |
| Madhya Pradesh    | Bhopal              | Mar 2026 | SIO, State M&E, DIOs, RI-DMs, partners                             |
| Rajasthan         | Jaipur              | Mar 2026 | Director-RCH, PD-Immunization, RCHOs, partners                     |
| Maharashtra       | Pune                | Mar 2026 | Addl. Director-Health, Dy. Director (EPI), DRCHOs, RCHOs, partners |



## C. Governance and Review Mechanisms

The project digitized standardized checklists to evaluate immunization review meetings across state, district, block, and urban levels across six dimensions: governance, stakeholder convergence, thematic coverage, data depth, action items, and documentation. Following a baseline report, the project now systematically analyzes these monthly meetings across 11 states, tracking key district (DTFI, DDVC) and block (BTFI, ANM reviews) monitoring mechanisms.



Monthly documentation volumes are summarized below:

| Reporting month | District-level meetings documented | Block-level meetings documented |
|-----------------|------------------------------------|---------------------------------|
| Sep 2025        | 14                                 | 23                              |
| Oct 2025        | 374                                | 781                             |
| Nov 2025        | 596                                | 2,236                           |
| Dec 2025        | 670                                | 3,133                           |
| Jan 2026        | 685                                | 3,513                           |
| Feb 2026        | 643                                | 3,488                           |
| Mar 2026        | 608                                | 3,278                           |



The analysis showed strong institutionalization of formal reviews: most meetings were officially convened and chaired by designated leadership, with consistent participation from key health stakeholders (CMOs, DIOs, BMOs, NHM staff, and partners). Routine data systems, principally HMIS and U-WIN, anchored discussions, with selective use of eVIN, VSIMS, and concurrent monitoring data.

Data validation strengthened significantly, as standalone district committee meetings conducting data triangulation rose from about half to nearly three-quarters. To institutionalize this, the project revitalized District and Block Data Validation Committees, leveraged Task Force platforms to regularize meetings, and promoted standardized minutes with automated action tracking.

#### D. Technical Assistance and Field Support

State and district teams provided continuous technical assistance, triangulating HMIS, U-WIN, and eVIN data to target low-coverage areas. Key impacts included identifying 3,500 low-coverage sites and deploying validation tools across 25 districts in Bihar, auditing thousands of paper-to-digital records in Uttar Pradesh, and generating line lists of overdue children in Rajasthan to convert zero-dose metrics into active microplanning inputs.

Field teams provided supportive supervision and mentoring for frontline workers on U-WIN/HMIS data entries, beneficiary tracking, target rationalization, and site-level corrections. They also developed localized digital tools—such as automated Excel models in Maharashtra and performance dashboards in North-Eastern states—which received official endorsement for potential scaling.

#### Key Outputs and Deliverables

- Block Prioritization Framework with composite scoring across more than 1,500 blocks, identifying over 500 high-priority blocks.
- IMPACT Analytics and Triangulation Dashboard with visualizations for 29 KPIs, state and district logs, a live zero-dose tracker, a Pre-IAG and IAG monitoring module, and a Review Meetings Tracker.



- Data dictionary and portal landscaping across HMIS, U-WIN, eVIN, IHIP, VSIMS, NCCMIS, iTMIS, and RISE; LGD alignment for administrative harmonization.
- Immunization factsheet generator- an automated tool that turns HMIS data into block-level coverage, dropout, and zero-dose factsheets with built-in indicator interpretation for review meetings.
- Standardized review-meeting checklists for state, district, block, and urban levels, and a revised meeting classification SOP.
- Project's internal monitoring application with digitized review checklists, meeting calendar, minutes library, activity and trip-report modules, and migration pathways to the IMPACT dashboard.
- Cascade training curriculum, facilitator guides, and analytical templates, with state sensitization workshops delivered across all 10 states

### **Key Results and Emerging Outcomes**

The project transitioned from design to driving clear improvements in data practices:

- **Improved Accuracy:** Uttar Pradesh cut data mismatches by 69% month-on-month through validation and ANM mentoring.
- **Stronger Triangulation:** Data triangulation in district validation meetings rose from roughly half to nearly three-quarters.
- **Reduced Gaps:** Madhya Pradesh narrowed Penta-1 and MR-1 coverage gaps across all 15 intervention districts (Jan-Mar 2026).
- **Embedded Data Use:** HMIS/U-WIN data and zero-dose tracking are now universally embedded in government review routines.
- **Scale Readiness:** The dashboard is nearing official launch with security certification underway and training complete down to block level.

### **Challenges and Mitigation Measures:**

- **Irregular Meetings & Weak Follow-up:** Block weekly reviews often missed the four-session monthly standard with poor documentation. The project regularized schedules via its Progress Monitoring Application and embedded automated action-tracking.
- **HMIS vs. U-WIN Discrepancies:** Large variances between service delivery and digital entries persisted. Tally-sheet validation, DQA tools, and intensive on-site mentoring were deployed to fix mismatches.
- **Weak Inter-Sectoral Convergence:** Participation from Education, Urban Development, and civil society remained low. The project is leveraging task force platforms to drive broader multi-sectoral engagement.

### **Sustainability Considerations**

Sustainability is driven by embedding tools directly into government structures, migrating the dashboard to an official government domain, and formally adopting DQA tools into block-level review mechanisms. Rather than creating parallel systems, the project uses a multi-tier cascade training model to permanently build state-to-block analytical capacity. Moving forward, priorities focus on institutionalizing data validation committees, enforcing corrective action-tracking, and shifting from routine monitoring to predictive risk identification for pre-emptive programmatic action.





JSI R&T India

JUNE'25 -  
JANUARY'26

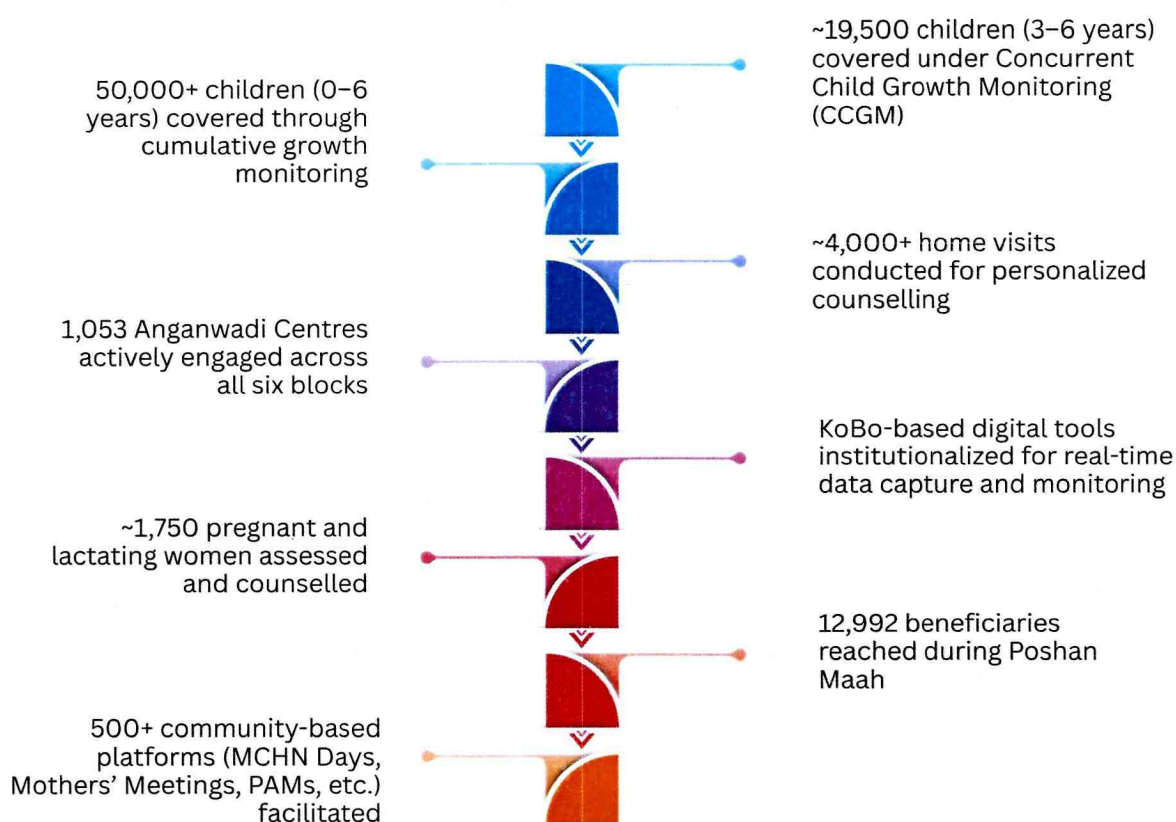
PROJECT  
BALVARDHAN,  
RAJASTHAN



Project Balvardhan was launched in June 2025 across all six blocks of Dholpur district, Rajasthan, covering more than 1,053 Anganwadi Centres (AWCs). Implemented by the JSI R&T India Foundation in partnership with the Anil Agarwal Foundation under the Nand Ghar initiative, the project works in close convergence with the Department of Women and Child Development (WCD) and ICDS. It adopts a systems-strengthening approach to improve maternal and child health and nutrition outcomes by enhancing frontline capacity, advancing data-driven decision-making, and fostering community behavior change.

The foundational first year (2025–26) focused on establishing strong institutional roots, scaling up growth monitoring systems, strengthening nutrition services, and introducing digital innovations. Through targeted field interventions, capacity building, and seamless integration with government systems, Project Balvardhan has successfully built a scalable and replicable model for sustainable community engagement and improved nutritional outcomes.

### Key Achievements



### TRACK 1: CHILD NUTRITION & GROWTH MONITORING

#### Strengthening Nutrition Surveillance System :

One of Project Balvardhan's core pillars is establishing a robust, scalable system for growth monitoring and early malnutrition identification. Baseline monitoring expanded rapidly from 22,668 children across 632 AWCs in Q1 to over 50,231 children across all six blocks by Q2. While this large-scale data revealed that acute malnutrition (SAM and MAM) was relatively low at approximately 6%, a significant 36% of children were underweight (MUW and SUW), pointing to widespread chronic nutritional deficiencies in the district.

Concurrent Child Growth Monitoring (CCGM):

To track short-term changes and strengthen real-time monitoring, the project implemented CCGM, covering ~19,500 children aged 3–6 years across 1,053 AWCs over multiple rounds.

**Key Trends Observed:****Reduction in acute malnutrition:**

- SAM reduced from 1.6% to 1.2%
- MAM reduced from 4.3% to 3.6%

**Improvement in underweight indicators:**

- SUW reduced from 7.0% to 6.5%
- MUW reduced from 13.2% to 12.6%

**Persistent challenge:**

- Stunting increased (chronic malnutrition), highlighting long-term nutritional gaps

**Key Insights:**

While the project has demonstrated measurable success in reducing acute malnutrition through early identification and follow-up, chronic malnutrition (stunting) remains a critical concern requiring sustained, multi-sectoral interventions focusing on maternal health, dietary diversity, and environmental factors.

## TRACK 2: MATERNAL HEALTH & NUTRITION

Strengthening the Maternal Nutrition Continuum:

Improving maternal health and nutrition has been central to the project's strategy, given its direct impact on child health outcomes.

During Q2, detailed assessments were conducted for:

- 956 pregnant women
- 797 lactating women

Cumulatively across quarters, ~1,750 women were assessed and supported through counselling and follow-up.

**Key Interventions:**

- Assessment of Anemia Status and IFA and Calcium consumption
- Assessment of ANC & PNC Coverage
- Assessment of THR Utilization
- Assessment of Dietary Practices
- Counselling of Pregnant mothers
- 4000+ home visits conducted

**Key Outcomes:****IFA consumption improved:**

- PW: 92% → 95%
- LW: 89% → 97%

**Calcium intake improved to up to 99% adherence**



**Behavioural Impact:**

- Improved breastfeeding practices
- Better dietary diversity among mothers
- Increased uptake of ANC/PNC services
- Strengthened utilisation of ICDS services

### TRACK 3: BEHAVIOUR CHANGE COMMUNICATION

#### Driving Community -Level Behaviour Change:

Behaviour Change Communication (BCC) has been embedded across all project interventions to ensure sustained improvements in nutrition practices

#### Cummulative Outreach Across Platforms



300+ Mothers' Meetings conducted



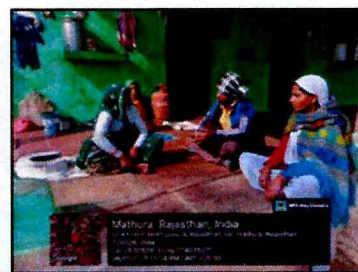
250+ Parent-Anganwadi Meetings (PAMs)



300+ MCHN Days supported



125+ THR promotion sessions



~4,000 home visits reinforcing key messages

#### Key Themes Covered:

Infant and  
Young Child  
Feeding (IYCF)

Breastfeeding  
and  
complementary  
feeding

Maternal  
nutrition

Hygiene and  
sanitation

THR utilisation



***Innovations:***

Nutri-bar pilot to understand child preferences (mango most preferred)

Use of multiple platforms for repeated exposure to key messages

**Impact:**

### Increased awareness among caregivers

### Improved feeding practices

### Enhanced participation of male family members

## Stronger community ownership



## महिलाओं को दिया स्वास्थ्य परामर्श



**संस्थापक।** सत्यजित रायचौधरी ने पहिली बार कला विभाग सिकान, बंगाल में शुरू किया था। उन्होंने आर. पी. टी. प्रिन्सिपल काउन्सिल के संस्थापक के रूप में सिकान में कार्य किया था। उन्होंने आर. पी. टी. प्रिन्सिपल काउन्सिल के अध्यक्ष के रूप में कार्य किया था। उन्होंने आर. पी. टी. प्रिन्सिपल काउन्सिल के अध्यक्ष के रूप में कार्य किया था।

## TRACK 4: STRENGTHENING ANGANWADI & ICDS SERVICES

## Improving Service Delivery Systems

Project Balvardhan worked closely with ICDS to strengthen frontline service delivery mechanisms.

1,053 AWCs actively engaged

### Joint growth monitoring with Anganwadi Workers

### Training Needs Assessment (TNA) conducted across blocks

Development of SOPs for

- Growth monitoring
- Home visits
- MCHN Days
- Community engagement

### **Key Achievements:**

### **Capacity Building:**

Training and orientation of field teams and ICDS staff

Identification of gaps in:

- Growth monitoring techniques
- Poshan Tracker usage
- Service delivery

**Outcome:**

Improved data accuracy

### Strengthened frontline capacity

Increased ownership by ICDS functionaries

## TRACK 5: COMMUNITY ENGAGEMENT & ECOSYSTEM STRENGTHENING

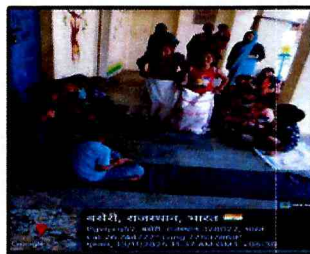
## Building Community Ownership and Participation

The project emphasised community engagement as a key driver of sustainable impact.



### Cumulative Engagement:

- 117+ MCHN Day sessions
- 129+ Mothers' Meetings
- 114+ PAM meetings
- 79 Suposhan Diwas events and 79 Suposhan Diwas events
- 500+ total community events across the year



### Impact:

Improved caregiver awareness

Increased community participation

Strengthened last-mile service delivery

## TRACK 6: DIGITAL SYSTEM AND DATA STRENGTHENING

### Enabling Data-Driven Decision Making

A key innovation under Project Balvardhan has been the integration of digital tools for monitoring and reporting.

#### Digital Interventions

- KoBo-based:
  - Growth Monitoring Tool
  - AWC Assessment Tool

#### Scale

- Data captured for **50,000+ children**
- Real-time monitoring across all six blocks

#### Challenges & Solutions

- Connectivity issues → Offline data capture
- Skill gaps → Regular trainings and handholding

#### Impact

- Improved data quality and accuracy
- Faster decision-making
- Evidence-based planning

Glimpse of Kobo Tool



## TRACK 7: CONVERGENCE & SYSTEMS INTEGRATION

### Strengthening Government Partnerships

The project ensured strong convergence with government systems to enhance sustainability

#### Key Efforts:

District-level kick-off chaired by Collector

70+ sector meetings conducted

Continuous engagement with:

- ICDS
- WCD
- Health Department
- Zila Parishad

## MONITORING EVALUATION & LEARNING

### Building a Learning System

The project adopted a strong MEL framework to ensure continuous learning and improvement

#### Key Learnings

- Need for data triangulation beyond Poshan Tracker
- Importance of continuous capacity building
- Effectiveness of home-based counselling

#### Gaps Identified

- Limited longitudinal tracking
- Need for stronger feedback loops
- Documentation of best practices

#### Adaptive Management

- Regular review meetings
- Data-driven course corrections
- Refinement of BCC strategies

## CONCLUSION

In its first year, Project Balvardhan transitioned from foundational planning to large-scale implementation, establishing a data-driven, community-centered model to improve maternal and child nutrition. While the project made significant progress in reducing acute malnutrition and strengthening local systems, high rates of chronic malnutrition underscore the need for sustained, long-term interventions. Moving forward, the project's focus on government convergence, capacity building, and digital innovation positions it well to deliver scalable and sustainable impact.

## MEDIA COVERAGE





JSI R&T India

DECEMBER'25-  
MARCH'26

BOOSTING DEMAND  
FOR ROUTINE  
IMMUNIZATION &  
RMNCH+A SERVICES  
ZERO DOSE  
INITIATIVE,  
DISTRICT NUH |  
HARYANA





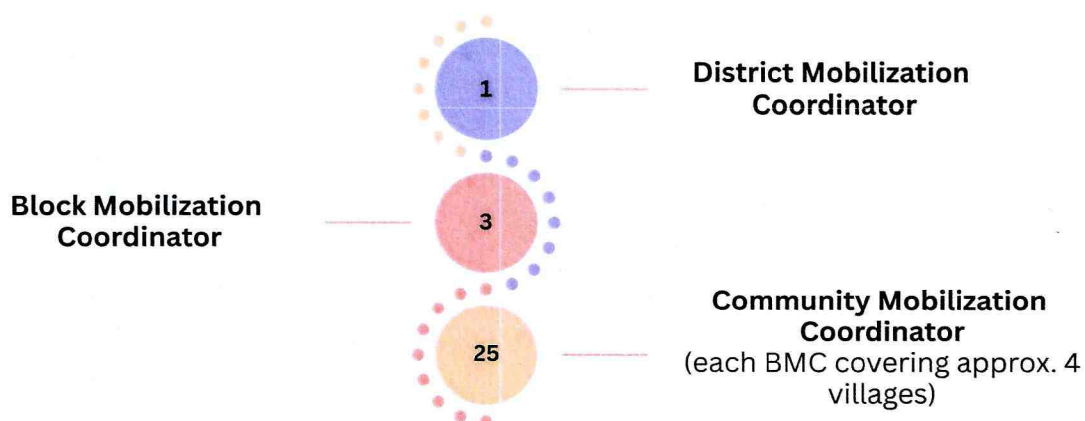
## UNICEF CSO ENGAGEMENT IN NUH, HARYANA

The partnership in Nuh was started in December 2025 and JSI R&T India Foundation was engaged to boost demand for routine immunization for reducing zero dose children and improving RMNCHA services in Nuh district of Haryana. The focus remains on reducing the identified zero dose children by 90% through targeted, evidence-based strategies and improving RMNCHA+ services uptake.

### *The intervention continues to cover-*



### *The human resource structure comprises 29 staff:*



### **Key Project Components:**

#### **Identification & conversion of Zero Dose Children**

Identifying families resistant to vaccination and facilitating immunization of zero-dose or under vaccinated children.

#### **Capacity Building of Faith based & religious leaders:**

Orienting faith based leaders to empower them as influential advocates who can help create awareness and promote immunization within the community.

#### **Capacity Building of Frontline Workers**

Interpersonal communication and counselling skills training of ASHAs, ANMs and Anganwadi Workers to effectively address vaccine hesitancy among caregivers and encourage immunization uptake.



## Focus on Male engagement

Active orientation & involvement since men are the primary decision-makers within families

### PROGRESS:

#### *Team Onboarding and Capacity Strengthening:*

District and block-level staff onboarding was successfully completed on 5 January 2026, community-level onboarding processes commenced from 21 January 2026, enabling gradual rollout of field activities.

Project orientation sessions were conducted to align district and block teams on objectives, implementation approaches, roles, reporting mechanisms, Zero Dose concepts, and community engagement strategies. Additionally, 23 Community Mobilization Coordinators (CMCs) were onboarded and deployed.

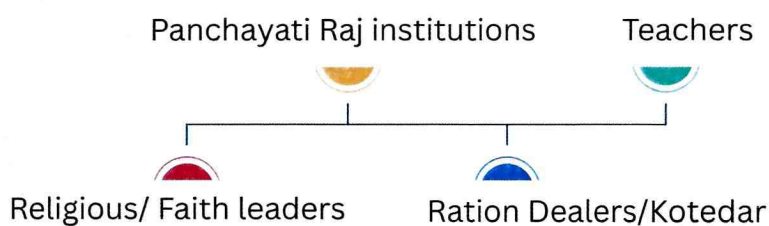


#### *House to House Survey and validation of Head Count Survey:*

Following the completion of social mapping, the teams initiated systematic home visits supported by standardized communication materials. Reasons for delay or refusal were recorded by ASHAs and additional notes were taken by Community Mobilization Coordinators for resistant families. Counselling was offered without pressure.

#### *Engagement of Community Influencer:*

A total of 267 influencers have been engaged which includes:



#### *Fathers & Community Meetings:*

Regular meetings are being organized with fathers to actively engage them in discussions around child health and immunization. These platforms encourage their participation in family decision-making and strengthen their role in ensuring timely vaccination of children.



#### *Training on U-Mentor:*

A training session for Medical Officers & partners on the U-Mentor App was conducted at the Civil Hospital Training Hall, Mandikhera on 18th February by UNICEF on the effective use of the application for supportive supervision, monitoring, and performance tracking.





**Training on SBCC Tools:**

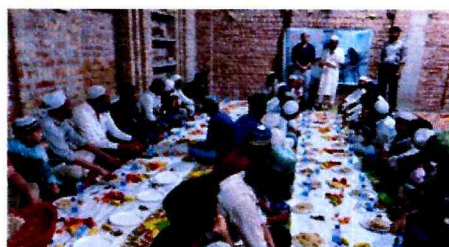
Held by the CoPD team on 19<sup>th</sup> February to enhance the communication skills and field-level implementation capacity of ANMs and ASHAs on effective use of SBCC tools developed following HCD workshop for community engagement, interpersonal communication (IPC), and behavior change strategies.

**Team orientation on religious leaders:**

On March 16, 2026, the Zero Dose Project team held an orientation session to prepare the field team for the upcoming Festival Religious Leaders Orientation Activity. The session aligned members on the activity's objectives, significance, implementation approach, and reporting mechanisms, ensuring everyone understood their roles for smooth execution.

**Regional and Local Faith Leaders Orientation:**

The orientation sessions brought together regional and local faith leaders, community members, and Health Department representatives—including Medical Officers in Charge (MOICs)—to strengthen field-level coordination. Faith leaders created a trusted platform that built awareness, increased vaccine acceptance, and encouraged families to complete their children's immunizations. In total, 198 participants were oriented across three blocks.

**Gavi joint appraisal visit:**

A Joint Appraisal (JA) field visit was conducted on 5 March 2026 in Village Bhadas, Block Firozpur Jhirka, District Nuh to observe community engagement approaches and field-level implementation of routine immunization activities.

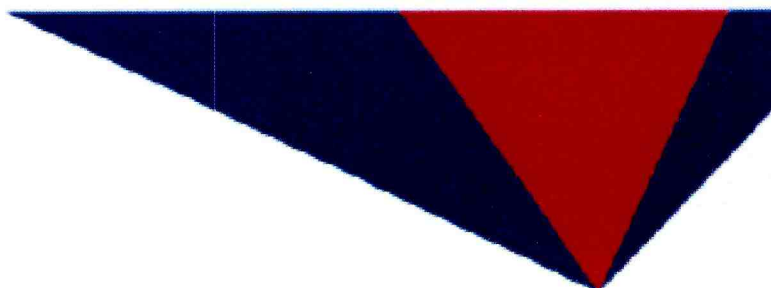


The visit aimed to understand strategies used to identify and vaccinate zero-dose and missed children, as well as to assess community participation in improving immunization coverage

**RESULTS:**

| Category                                              | Identified | Vaccinated |
|-------------------------------------------------------|------------|------------|
| Zero dose children                                    | 1049       | 264        |
| Potential zero dose children                          | 891        | 256        |
| Hesitant/resistant children                           | 51         | 21         |
| Community meetings facilitated (Fathers/ Influencers) | 664        | -          |
| Influencers onboarded                                 | 267        | -          |





**This is to certify that JSI R&T India Foundation has successfully completed the assessment conducted by Great Place To Work®, India, and is certified as a great workplace.  
Category: Under 100 Employees**

**This certificate is valid from July 2025 till July 2026.**

Balbir Singh  
Chief Executive Officer  
Great Place To Work®, India

Note: The certificate is valid subject to the terms and conditions agreed to by the Organization.





# Thank you





**DIRECTORS' REPORT****To the Members**

Your Directors are pleased to present the 12th Annual Report along with the Audited Financial Statements of JSI R&T India Foundation for the financial year ended 31 March 2026.

**FINANCIAL HIGHLIGHTS AND STATE OF AFFAIRS**

The financial results for the financial year ended March 31, 2026, and for the previous year ended March 31, 2025, are summarized below:

| <b>PARTICULARS</b>                            | <b>Amount in INR Lakhs except EPS</b> |                  |
|-----------------------------------------------|---------------------------------------|------------------|
|                                               | <b>2025-2026</b>                      | <b>2024-2025</b> |
| Grant Accrued                                 | <b>2,885.08</b>                       | 782.26           |
| Other Income                                  | <b>13.77</b>                          | 6.52             |
| Total Contribution/Income                     | <b>2,898.85</b>                       | 788.78           |
| Program Expenses                              | <b>2708.99</b>                        | 751.36           |
| Other Expenses                                | <b>59.38</b>                          | 21.79            |
| Total Expenses                                | <b>2,768.37</b>                       | 773.14           |
| Excess of Income over Expenditure             | <b>130.48</b>                         | 15.63            |
| Net Surplus                                   | <b>130.48</b>                         | 15.63            |
| Earnings per share (In INR)-Basic and Diluted | <b>1304.82</b>                        | 156.34           |

**OPERATIONAL REVIEW**

Your Company is a non-profit organization registered under Section 8 of the Companies Act, 2013, continued its mission of improving the health and well-being of vulnerable communities through innovative, evidence based and scalable public health interventions in partnership with government agencies, the private sector and civil society organizations.

During the year under review, the Company received grants amounting to INR 2,885.08 lakhs, which exceeded by 268.81% over the grant received in the previous year representing significant growth over the previous year primarily due to new long-term projects supported by UNDP and UNICEF. The partnership with UNDP is primarily focused on the Data Analytics to strengthen immunization systems through evidence-based action across eleven states. In addition, the immunization portfolio expanded to Nuh district in Haryana under the Zero Dose Initiative focusing on routine immunization and RMNCH+A services. The Company generated a net surplus of INR 130.48 Lakhs. This significant leap in surplus over previous year was commensurate with the multifold growth on the revenue front. All surplus was carried over to the Balance Sheet, without any transfer of surplus to any specific reserve.

The Board remains optimistic about the Company's future and expects continued growth through diversification of donor partnerships and expansion of child health, nutrition and immunization programmes.

Looking ahead, the Company will continue to focus on strengthening its strategic partnerships and expanding the scale and impact of its public health programmes. Key priorities include the



expansion of the Nayara Energy-supported programme into additional districts, implementation of nutrition-focused initiatives under the Grand Challenges programme, exploration of new business development (NBD) opportunities through strategic networking initiatives, building new partnerships and exploring option of enrolling on the Social Stock Exchange (SSE) to diversify funding sources and enhance the Company's long-term financial sustainability. These strategic initiatives are expected to strengthen the Company's programmatic reach and reinforce its commitment in strengthening public health systems & initiatives across India.

JSI Foundation remains committed to strategic partnerships with the Ministry of Health and Family Welfare, Ministry of Women and Child Development, UNICEF, UNDP, and various CSR entities, to continue advancing comprehensive and context-specific public health programmes across India.

During the year, there was no change in the nature of the Company's business. Further, no material change/event has occurred after the date of the balance sheet until the date of this report. The Company has complied with all applicable provisions of the Companies Act, 2013, relevant Rules, and Secretarial Standards. The Company has not revised its financial statement or Board's report in any of the three preceding financial years. The key financial ratios as on March 31, 2026, are given in note number 20 of the Financial Statements. The Company has neither made any application during the financial year nor any proceedings pending against the Company at the end of the financial year under the Insolvency and Bankruptcy Code, 2016. The Company has not entered into a one-time settlement with any bank.

#### **DIVIDEND**

A Company incorporated under section 8 of the Companies Act, 2013 shall apply its profits, if any, or other income in promoting its objects. Therefore, the Company cannot declare any dividend.

#### **INVESTOR EDUCATION AND PROTECTION FUND**

No amount is lying in the Unpaid Dividend Account of the Company as on March 31, 2026, which needs to be transferred under the provisions of section 125(2) of the Companies Act, 2013 in the Investor Protection and Education Fund.

#### **AUDITORS' REPORT**

The observations and comments made by the Statutory Auditors in their Report, read together with the relevant Notes to the Financial Statements and the Company's Accounting Policies, are self-explanatory and do not call for any further explanation or clarification from the Board. The Auditors have not reported any instances of fraud in the Company during the year under review pursuant to the provisions of Section 143(12) of the Companies Act, 2013. Accordingly, no disclosure is required under Section 134(3)(ca) of the said Act

#### **AUDITORS**

Messrs. BHS & Co., Chartered Accountants, New Delhi, were appointed as Statutory Auditors for the period of 5 financial years in the previous Annual General Meeting and will continue to





audit the Company's books of account and financial statements for the financial year 2026-2027.

**FIXED DEPOSITS**

During the year under review, the Company has not invited, renewed, or accepted any fixed deposits.

**INTERNAL, SECRETARIAL AND COST AUDITORS**

During the year under review, the Company was neither required to appoint internal Auditors, Secretarial Auditors, or Cost Auditors nor to maintain cost records.

**ANNUAL RETURN**

According to the provisions of Section 134(3)(a) and Section 92 of the Companies Act, 2013, the Annual Return of the Company as on March 31, 2026, has been uploaded to the Company's website at the web link: <https://jsiindia.org/>

**CAPITAL OF THE COMPANY**

During the year, there is no change in the Authorized, Issued, Subscribed, and Paid-up share capital. The Company has neither issued any equity shares with differential rights nor granted any employee stock options/sweat equity shares to the directors, officers, or employees of the Company, nor did any buy back any shares.

**HOLDING, SUBSIDIARY, JOINT VENTURE, AND ASSOCIATE COMPANIES**

The Company does not have any holdings, subsidiaries, associate companies, or joint ventures.

**DIRECTORS**

The Board appointed Mr. Amit Phull (DIN-06494448) as an Additional Director effective from December 23, 2025, and holds the position of Additional Director till the conclusion of the ensuing Annual General Meeting of the Company. Your directors recommend his appointment as Director for your approval. However, Mr. Niraj Aggarwal (DIN: 07662581) resigned from his position as Director effective December 24, 2025.

The Company is not required to appoint Independent Directors nor is it required to form any Committee of Independent Directors/Directors.

**NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS**

During the year, 2 (two) meetings of the Board of Directors were held as per provisions of section 134(3) of the Companies Act, 2013 and Secretarial Standard-I. Details of these meetings are appended below:

| Date of Meetings  | Directors' strength on the Board | Number of Directors Attended |
|-------------------|----------------------------------|------------------------------|
| June 26, 2025     | 2                                | 2                            |
| December 23, 2025 | 3                                | 3                            |



Details of the number of Board meetings attended by the Directors during the financial year under review are as follows:

| Name of the Directors | Entitled to attend the Board meeting | Number of meetings attended |
|-----------------------|--------------------------------------|-----------------------------|
| Mr. Joydeep Sen       | 2                                    | 2                           |
| Mr. Niraj Agarwal     | 2                                    | 2                           |
| Mr. Amit Phull        | 1                                    | 1                           |

The Company is not required to form any Committee of the Board of Directors.

#### **NUMBER OF GENERAL MEETINGS**

The 11<sup>th</sup> Annual General Meeting was held on July 24, 2025, and attended by Mr. Niraj Agarwal and Mr. Joydeep Sen, Members and Directors of the Company. No Extraordinary General Meeting was held during the period under review.

#### **PARTICULARS OF LOANS, GUARANTEES, AND INVESTMENTS**

The Company has neither given any loans nor provided any guarantees nor made any investments pursuant to provisions of Section 186 of the Companies Act, 2013.

#### **INTERNAL FINANCIAL CONTROL**

The Company has in place adequate internal financial controls, which were tested during the year and found to be effective. No reportable material weaknesses were observed in the design or operation of these controls, ensuring compliance and reliability in financial reporting.

#### **BUSINESS RISK MANAGEMENT**

The Company has put in place a mechanism to identify, assess, monitor, and mitigate various risks to key business objectives. Major risks identified by the business and functions are continuously and systematically addressed through mitigating actions. The Company is not required to form a Risk Management Policy.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

Pursuant to Section 134 (3) (c) of the Companies Act, 2013, the Directors confirm that:

- in preparation for the annual accounts, the applicable accounting standards have been followed along with a proper explanation relating to material departures.
- the Appropriate accounting policies have been selected and applied consistently, and the Directors have made judgments and estimates that are reasonable and prudent to give a true and fair view of the State of affairs of the Company as on March 31, 2026, and of the profit or loss of the Company for the year ended on March 31, 2026.
- Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for the safeguard of the assets of the Company, for preventing and detecting fraud and other irregularities.
- The annual accounts have been prepared on a going-concern basis.





- Directors of the Company had devised proper systems to ensure compliance with the provisions of all applicable laws, and such systems were adequate and operating effectively.

#### **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

1. The Company has continuously taken the following steps to conserve energy:
  - Effective utilization of computers;
  - Switching off computers, fans, AC Systems, and lights when not required; and
  - Spreading awareness among the employees and staff members to conserve energy at all levels.
2. The Company has no technology that requires absorption.
3. During the year, there were no foreign earnings, however company incurred below-mentioned expenses in foreign exchange.

Foreign Exchange Earnings and Outgo: (INR in Lakhs)

| Particulars             | 2025-2026 | 2024-2025 |
|-------------------------|-----------|-----------|
| Foreign Exchange earned | 0         | 0         |
| Foreign Exchange used   | 1,05,339  | 0         |

#### **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES**

The Company has not entered any transaction with any related party as per the provisions of section 188 of the Companies Act, 2013.

#### **REMUNERATION TO DIRECTORS**

During the year, the Company has not paid remuneration or commission to any of the Directors of the Company. However, the Company has paid a sitting fee of INR 80,000/- to Mr. Joydeep Sen and INR 40,000/- to Amit Phull. The Company paid a sum of INR 1,02,592/- to Mr. Niraj Agrawal, outgoing Director of the Company, on account of a transaction in the ordinary course of business and at arm's length.

#### **CORPORATE SOCIAL RESPONSIBILITY**

The provisions of section 135 of the Companies Act, 2013, read with the relevant Rules, do not apply to the Company.

#### **SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS**

There are no significant material orders issued by regulators or courts that would impact the Company's going-concern status or future operations.

#### **MATERNITY BENEFITS ACT, 1961**

The Company has complied with the legal provisions of maternity benefits. The Company remains dedicated to supporting the health and well-being of its women employees and ensuring their rights and entitlements are fully protected.



**COMPLAINTS UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, AND REDRESSAL) ACT, 2013**

*The Company is committed to providing a safe and conducive environment to its employees during the period under review. During the financial year 2025-26, the Company has complied with the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013. The details of complaints, before the Internal Committee set up under the captioned Act, during the financial year 2025-26, are as under:*

|                                                                           |   |
|---------------------------------------------------------------------------|---|
| Number of sexual harassment complaints received during the financial year | 0 |
| Number of complaints resolved                                             | 0 |
| Number of pending complaints for more than 90 days                        | 0 |

Therefore, no complaint was pending for redressal on March 31, 2026.

**ACKNOWLEDGEMENT**

Your directors place on record their sincere thanks to donors, bankers, associates, consultants, various Government Authorities, and other stakeholders for their continued support extended to your Company's activities during the year under review. Your directors also acknowledge the staff for their support and assistance.

**For and on behalf of the Board of  
JSI R&T India Foundation**



**Joydeep Sen**

**Director**

**DIN: 08841345**



**Amit Phull**

**Director**

**DIN: 06494448**



**Place: New Delhi**

**Date: June 29, 2026**





**DIRECTORS' REPORT****To the Members**

Your Directors are pleased to present the 12th Annual Report along with the Audited Financial Statements of JSI R&T India Foundation for the financial year ended 31 March 2026.

**FINANCIAL HIGHLIGHTS AND STATE OF AFFAIRS**

The financial results for the financial year ended March 31, 2026, and for the previous year ended March 31, 2025, are summarized below:

| <b>PARTICULARS</b>                            | <b>Amount in INR Lakhs except EPS</b> |                  |
|-----------------------------------------------|---------------------------------------|------------------|
|                                               | <b>2025-2026</b>                      | <b>2024-2025</b> |
| Grant Accrued                                 | <b>2,885.08</b>                       | 782.26           |
| Other Income                                  | <b>13.77</b>                          | 6.52             |
| Total Contribution/Income                     | <b>2,898.85</b>                       | 788.78           |
| Program Expenses                              | <b>2708.99</b>                        | 751.36           |
| Other Expenses                                | <b>59.38</b>                          | 21.79            |
| Total Expenses                                | <b>2,768.37</b>                       | 773.14           |
| Excess of Income over Expenditure             | <b>130.48</b>                         | 15.63            |
| Net Surplus                                   | <b>130.48</b>                         | 15.63            |
| Earnings per share (In INR)-Basic and Diluted | <b>1304.82</b>                        | 156.34           |

**OPERATIONAL REVIEW**

Your Company is a non-profit organization registered under Section 8 of the Companies Act, 2013, continued its mission of improving the health and well-being of vulnerable communities through innovative, evidence based and scalable public health interventions in partnership with government agencies, the private sector and civil society organizations.

During the year under review, the Company received grants amounting to INR 2,885.08 lakhs, which exceeded by 268.81% over the grant received in the previous year representing significant growth over the previous year primarily due to new long-term projects supported by UNDP and UNICEF. The partnership with UNDP is primarily focused on the Data Analytics to strengthen immunization systems through evidence-based action across eleven states. In addition, the immunization portfolio expanded to Nuh district in Haryana under the Zero Dose Initiative focusing on routine immunization and RMNCH+A services. The Company generated a net surplus of INR 130.48 Lakhs. This significant leap in surplus over previous year was commensurate with the multifold growth on the revenue front. All surplus was carried over to the Balance Sheet, without any transfer of surplus to any specific reserve.

The Board remains optimistic about the Company's future and expects continued growth through diversification of donor partnerships and expansion of child health, nutrition and immunization programmes.

Looking ahead, the Company will continue to focus on strengthening its strategic partnerships and expanding the scale and impact of its public health programmes. Key priorities include the



expansion of the Nayara Energy-supported programme into additional districts, implementation of nutrition-focused initiatives under the Grand Challenges programme, exploration of new business development (NBD) opportunities through strategic networking initiatives, building new partnerships and exploring option of enrolling on the Social Stock Exchange (SSE) to diversify funding sources and enhance the Company's long-term financial sustainability. These strategic initiatives are expected to strengthen the Company's programmatic reach and reinforce its commitment in strengthening public health systems & initiatives across India.

JSI Foundation remains committed to strategic partnerships with the Ministry of Health and Family Welfare, Ministry of Women and Child Development, UNICEF, UNDP, and various CSR entities, to continue advancing comprehensive and context-specific public health programmes across India.

During the year, there was no change in the nature of the Company's business. Further, no material change/event has occurred after the date of the balance sheet until the date of this report. The Company has complied with all applicable provisions of the Companies Act, 2013, relevant Rules, and Secretarial Standards. The Company has not revised its financial statement or Board's report in any of the three preceding financial years. The key financial ratios as on March 31, 2026, are given in note number 20 of the Financial Statements. The Company has neither made any application during the financial year nor any proceedings pending against the Company at the end of the financial year under the Insolvency and Bankruptcy Code, 2016. The Company has not entered into a one-time settlement with any bank.

**DIVIDEND**

A Company incorporated under section 8 of the Companies Act, 2013 shall apply its profits, if any, or other income in promoting its objects. Therefore, the Company cannot declare any dividend.

**INVESTOR EDUCATION AND PROTECTION FUND**

No amount is lying in the Unpaid Dividend Account of the Company as on March 31, 2026, which needs to be transferred under the provisions of section 125(2) of the Companies Act, 2013 in the Investor Protection and Education Fund.

**AUDITORS' REPORT**

The observations and comments made by the Statutory Auditors in their Report, read together with the relevant Notes to the Financial Statements and the Company's Accounting Policies, are self-explanatory and do not call for any further explanation or clarification from the Board. The Auditors have not reported any instances of fraud in the Company during the year under review pursuant to the provisions of Section 143(12) of the Companies Act, 2013. Accordingly, no disclosure is required under Section 134(3)(ca) of the said Act

**AUDITORS**

Messrs. BHS & Co., Chartered Accountants, New Delhi, were appointed as Statutory Auditors for the period of 5 financial years in the previous Annual General Meeting and will continue to





audit the Company's books of account and financial statements for the financial year 2026-2027.

**FIXED DEPOSITS**

During the year under review, the Company has not invited, renewed, or accepted any fixed deposits.

**INTERNAL, SECRETARIAL AND COST AUDITORS**

During the year under review, the Company was neither required to appoint internal Auditors, Secretarial Auditors, or Cost Auditors nor to maintain cost records.

**ANNUAL RETURN**

According to the provisions of Section 134(3)(a) and Section 92 of the Companies Act, 2013, the Annual Return of the Company as on March 31, 2026, has been uploaded to the Company's website at the web link: <https://jsiindia.org/>

**CAPITAL OF THE COMPANY**

During the year, there is no change in the Authorized, Issued, Subscribed, and Paid-up share capital. The Company has neither issued any equity shares with differential rights nor granted any employee stock options/sweat equity shares to the directors, officers, or employees of the Company, nor did any buy back any shares.

**HOLDING, SUBSIDIARY, JOINT VENTURE, AND ASSOCIATE COMPANIES**

The Company does not have any holdings, subsidiaries, associate companies, or joint ventures.

**DIRECTORS**

The Board appointed Mr. Amit Phull (DIN-06494448) as an Additional Director effective from December 23, 2025, and holds the position of Additional Director till the conclusion of the ensuing Annual General Meeting of the Company. Your directors recommend his appointment as Director for your approval. However, Mr. Niraj Aggarwal (DIN: 07662581) resigned from his position as Director effective December 24, 2025.

The Company is not required to appoint Independent Directors nor is it required to form any Committee of Independent Directors/Directors.

**NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS**

During the year, 2 (two) meetings of the Board of Directors were held as per provisions of section 134(3) of the Companies Act, 2013 and Secretarial Standard-I. Details of these meetings are appended below:

| Date of Meetings  | Directors' strength on the Board | Number of Directors Attended |
|-------------------|----------------------------------|------------------------------|
| June 26, 2025     | 2                                | 2                            |
| December 23, 2025 | 3                                | 3                            |



Details of the number of Board meetings attended by the Directors during the financial year under review are as follows:

| Name of the Directors | Entitled to attend the Board meeting | Number of meetings attended |
|-----------------------|--------------------------------------|-----------------------------|
| Mr. Joydeep Sen       | 2                                    | 2                           |
| Mr. Niraj Agarwal     | 2                                    | 2                           |
| Mr. Amit Phull        | 1                                    | 1                           |

The Company is not required to form any Committee of the Board of Directors.

#### **NUMBER OF GENERAL MEETINGS**

The 11<sup>th</sup> Annual General Meeting was held on July 24, 2025, and attended by Mr. Niraj Agarwal and Mr. Joydeep Sen, Members and Directors of the Company. No Extraordinary General Meeting was held during the period under review.

#### **PARTICULARS OF LOANS, GUARANTEES, AND INVESTMENTS**

The Company has neither given any loans nor provided any guarantees nor made any investments pursuant to provisions of Section 186 of the Companies Act, 2013.

#### **INTERNAL FINANCIAL CONTROL**

The Company has in place adequate internal financial controls, which were tested during the year and found to be effective. No reportable material weaknesses were observed in the design or operation of these controls, ensuring compliance and reliability in financial reporting.

#### **BUSINESS RISK MANAGEMENT**

The Company has put in place a mechanism to identify, assess, monitor, and mitigate various risks to key business objectives. Major risks identified by the business and functions are continuously and systematically addressed through mitigating actions. The Company is not required to form a Risk Management Policy.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

Pursuant to Section 134 (3) (c) of the Companies Act, 2013, the Directors confirm that:

- in preparation for the annual accounts, the applicable accounting standards have been followed along with a proper explanation relating to material departures.
- the Appropriate accounting policies have been selected and applied consistently, and the Directors have made judgments and estimates that are reasonable and prudent to give a true and fair view of the State of affairs of the Company as on March 31, 2026, and of the profit or loss of the Company for the year ended on March 31, 2026.
- Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for the safeguard of the assets of the Company, for preventing and detecting fraud and other irregularities.
- The annual accounts have been prepared on a going-concern basis.





- Directors of the Company had devised proper systems to ensure compliance with the provisions of all applicable laws, and such systems were adequate and operating effectively.

#### **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

1. The Company has continuously taken the following steps to conserve energy:
  - Effective utilization of computers;
  - Switching off computers, fans, AC Systems, and lights when not required; and
  - Spreading awareness among the employees and staff members to conserve energy at all levels.
2. The Company has no technology that requires absorption.
3. During the year, there were no foreign earnings, however company incurred below-mentioned expenses in foreign exchange.

Foreign Exchange Earnings and Outgo: (INR in Lakhs)

| Particulars             | 2025-2026 | 2024-2025 |
|-------------------------|-----------|-----------|
| Foreign Exchange earned | 0         | 0         |
| Foreign Exchange used   | 1,05,339  | 0         |

#### **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES**

The Company has not entered any transaction with any related party as per the provisions of section 188 of the Companies Act, 2013.

#### **REMUNERATION TO DIRECTORS**

During the year, the Company has not paid remuneration or commission to any of the Directors of the Company. However, the Company has paid a sitting fee of INR 80,000/- to Mr. Joydeep Sen and INR 40,000/- to Amit Phull. The Company paid a sum of INR 1,02,592/- to Mr. Niraj Agrawal, outgoing Director of the Company, on account of a transaction in the ordinary course of business and at arm's length.

#### **CORPORATE SOCIAL RESPONSIBILITY**

The provisions of section 135 of the Companies Act, 2013, read with the relevant Rules, do not apply to the Company.

#### **SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS**

There are no significant material orders issued by regulators or courts that would impact the Company's going-concern status or future operations.

#### **MATERNITY BENEFITS ACT, 1961**

The Company has complied with the legal provisions of maternity benefits. The Company remains dedicated to supporting the health and well-being of its women employees and ensuring their rights and entitlements are fully protected.



**COMPLAINTS UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, AND REDRESSAL) ACT, 2013**

*The Company is committed to providing a safe and conducive environment to its employees during the period under review. During the financial year 2025-26, the Company has complied with the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013. The details of complaints, before the Internal Committee set up under the captioned Act, during the financial year 2025-26, are as under:*

|                                                                           |   |
|---------------------------------------------------------------------------|---|
| Number of sexual harassment complaints received during the financial year | 0 |
| Number of complaints resolved                                             | 0 |
| Number of pending complaints for more than 90 days                        | 0 |

Therefore, no complaint was pending for redressal on March 31, 2026.

**ACKNOWLEDGEMENT**

Your directors place on record their sincere thanks to donors, bankers, associates, consultants, various Government Authorities, and other stakeholders for their continued support extended to your Company's activities during the year under review. Your directors also acknowledge the staff for their support and assistance.

**For and on behalf of the Board of  
JSI R&T India Foundation**

*Joydeep Sen*

**Joydeep Sen**  
Director  
DIN: 08841345

*Amit Phull*

**Amit Phull**  
Director  
DIN: 06494448



Place: New Delhi  
Date: June 29, 2026





|                                                    |                  |                             |                                                |                                           |                            |                   |                            |                                                      |
|----------------------------------------------------|------------------|-----------------------------|------------------------------------------------|-------------------------------------------|----------------------------|-------------------|----------------------------|------------------------------------------------------|
| Date of registration of transfer (Date Month Year) | Type of transfer | Class of shares transferred | Number of Shares/Debtentures/Units Transferred | Amount per Share/Debtenture/Unit (in Rs.) | Ledger Folio of Transferor | Transferor's Name | Ledger Folio of Transferee | Transferee's Name (Surname, middle name, first name) |
| 23/12/2025                                         | Equity share     | Equity                      | 5000                                           | 10                                        | 12049200 07820984          | Niraj Aggarwal    | 12049200 07824026          | Amit Phull                                           |

For JSI R&T India Foundation

*Sojdeep Sen*  
Director

*Sojdeep*